



VISION

To be a foremost procurement regulatory agency for promoting Transparency, Accountability and Sustainability in Procurement Management

MISSION STATEMENT

To ensure excellent Public Procurement process that supports state economic development which ensures integrity and public confidence through professionalism.



Turning of Sod of Ilesa Water Supply & Sanitation Project by Governor Aregbesola

Pipes being hauled from Osogbo Train Station to Ilesa Stockyard.

GOVERNOR-ELECT ASSURES CONTINUITY

Pg 0

UPDATE OF THE REGISTRATION OF CONTRACTORS

Pg 0

BENEFITS OF A ROBUST PUBLIC PROCUREMENT SYSTEM

Pg 0

PROCUREMENT OFFICERS CADRE ESTABLISHED IN OSUN

Pg 0

PPA PROMOTING TOURISM DEVELOPMENT THROUGH PROJECT MONITORING

Pg 0

Promoting good Governance through effective Public Procurement

- Aregbesola

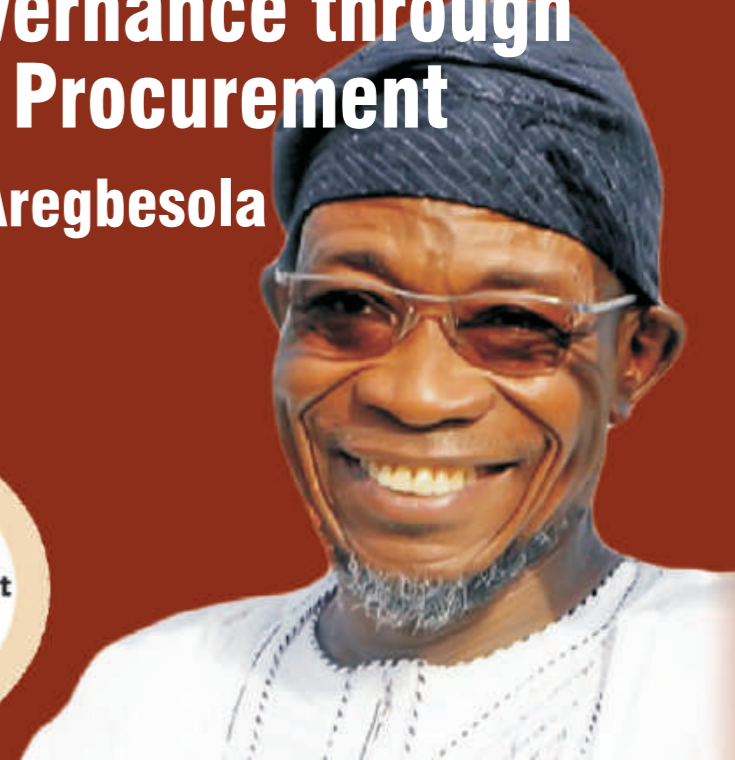


Green
Procurement for Sustainable Development

PPA gears up for participation in World Bank's State Fiscal Responsibility and Sustainability. (SFTAS)

CIPSMN LAUDS
PPA
initiatives

PPA set for e-procurement



OLUMIRIN WATERFALLS ERIN-IJESA

Olumirin Waterfalls, a wonderful tourist site, is located Erin-Ijesa in the in the State of Osun, South Western Nigeria. Olumirin Waterfalls is an exciting site for all ages: Children, Youths and Adults due to its natural beauty.

Visit the falls to aid your educational development.



This waterfall has seven levels of about 680metres at the peak. The major falls are levels One and Two which are about 10m and 40m respectively

The water flows among rocks and splashes down with great force on the evergreen vegetation around.

VISIT THE EXCITING WATERFALLS FOR EXCURSION AND EXPERIENCE A GREAT SENSATION

For more information visit the official Osun Tourism Board website:

www.osuntourismboard.org.ng

Email: otoursosun@gmail.com

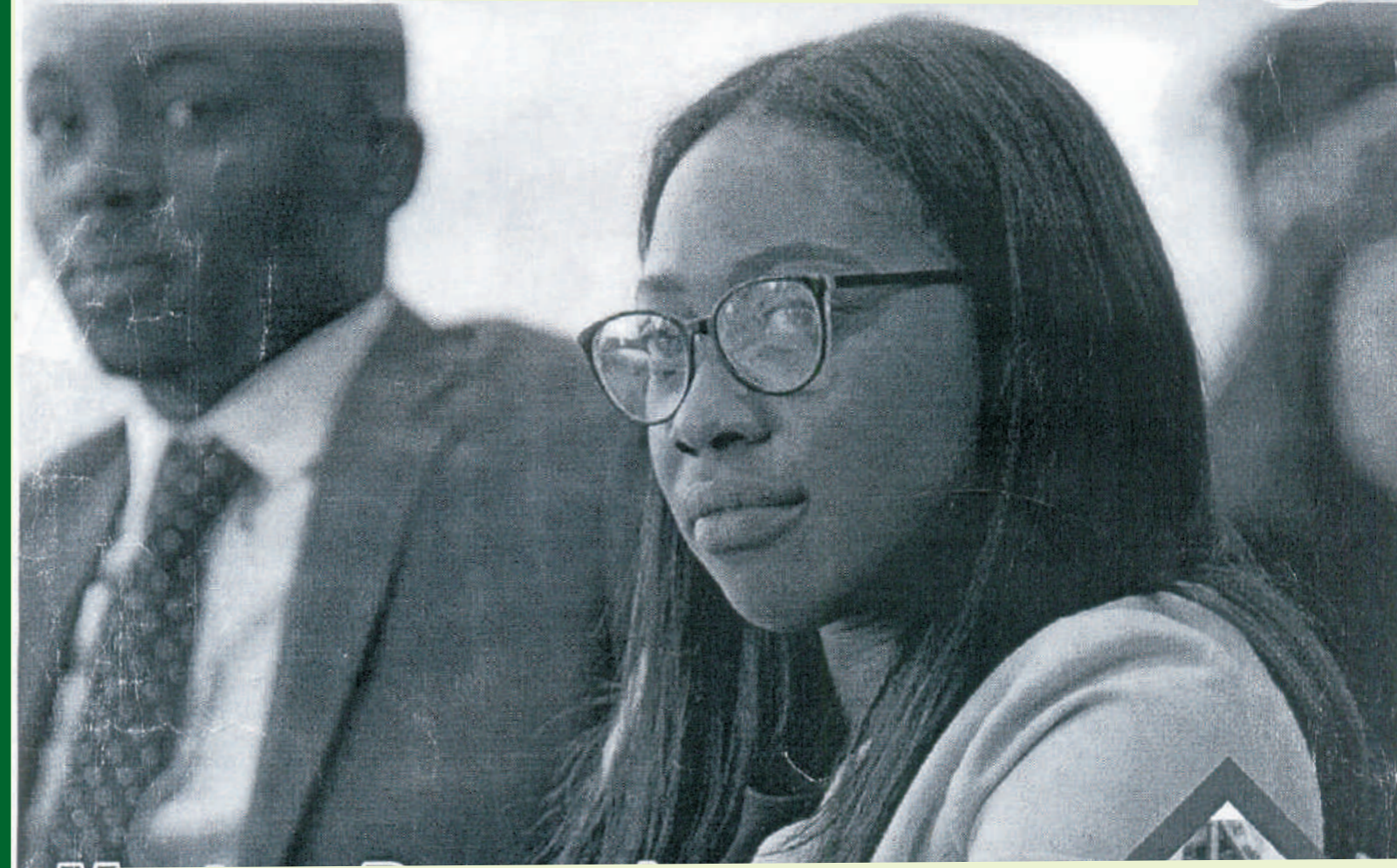
Phone No: 022911098, +2348053407568, +2348130705285



Lead City University

Ibadan

Knowledge for Self-Reliance



Masters Degree in

Procurement & Supply Chain Management

or proceed to the campus:

Lagos-Ibadan Expressway, Toll Gate Area,
P.O. Box 30678, Secretariat, Ibadan,
Oyo State Nigeria. website: www.lcu.edu.ng

Enquiries

081-6163-3228
090-6206-8907

090-6206-8908
090-6206-8909

Contents

EDITORIAL

Editor –in –Chief's view point	2
The Editorial Team	

COVER LEAD

Promoting good governance through effective public procurement (Gov. Aregbesola)	5
---	---

State Development Plan: Framework For Budgetary Implementation, Procurement Planning And Public Financial Management	7-10
---	------

ISSUES

World Bank Grants \$750m for SFTAS	11
World Bank Grants \$750m for SFTAS	12-13
Important of Procurement Audit	13
Benefits of a Robust Public Procurement System at the State Level	13
Avoiding waste in government business	
Public Procurement Reforms in the State of Osun, Nigeria the Chartered Institute Of Purchasing And Supply Management Of Nigeria Assessment	
“Projects Picture Panorama”	15

GENERAL

The Challenge of Technical Department In Public Procurement Process	17
---	----

NEWS

Activities of the Public Procurement Agency From Inception (2016) to Date	19-21
CIPSMN Lauds PPA Initiatives	22-23
Green Procurement/Green Purchasing for Sustainable Development	23
PPA Set For E-procurement	
Spotlight on Ilesa Water Supply & Sanitation Project	24-27
List of Registered contractors	28-29

PHOTO NEWS

Events and Projects	30-31
	32-40
	41-46

IN PURSUIT OF PUBLIC PROCUREMENT REFORMS

Welcome to the maiden edition of the State of Osun Procurement Journal. This is a landmark in the implementation of the State Public Procurement reforms which culminated in the enactment of Osun Public Procurement Law, 2015. The law establishing the agency provides for the publication of Procurement Journal.

In essence, this is one of the cardinal points of transparency, accountability and probity. It is therefore gratifying to present topical issues in good governance, prudent financial management and project execution as pointers to the dividends of democracy.

Highlights of this maiden issue are promoting good governance through effective public procurement as championed by the Executive Governor, Ogbeni

Rauf Aregbesola.

The importance of Public Procurement Planning and Public Financial Management in the State Development Plan contributed by Dr. Yinusa Olalekan, the Hon. Commissioner for the Ministry of Economic Planning, Budget and Development is also captured for your reading pleasure.

The essence of Green Procurement for sustainable development as advocated in the Sustainable Development Goals (SDGs) is aptly captured by Mr. Ayodele Fatoberu.

Other highlights of this edition include those of the highflyers of the ideals of Good Governance and Public Service Efficiency, Due Process and Productivity that is, the Special Adviser to the Governor Mr. Ademola Adeyinka who has given due process a pride of place in government business, in collaboration with Dr. Olowogboyega Oyebade, the Head of Service.



Also contained in this maiden edition are; Benefits of robust Public Procurement system, PPA's Participation in World Bank's SFTAS, update of the registration of contractors and other essential news features on Public Procurement, such as the establishment of procurement cadre in the State Public Service. The giant strides of the State Government in Infrastructural Development is also highlighted with projects such as the Ilesha Water Supply Project, Tourism Development and the upgrading of the 9 Technical Colleges in the State of Osun.

It is our sincere hope that you will enjoy reading this package.



Editorial Board

Publisher: Osun Public Procurement Agency

Editor in Chief/Ag. General Manager - Ayobamidele Fatoberu

Chairman Editorial Board

- Hon. Ademola Adeyinka,

Special Adviser, Public Service

Productivity, Efficiency and Due Process

Editorial Adviser

Gbenga Nadi

Editorial Committee Members

Engr. O. S. Eluwole

Engr. B. A. Oyetola

Mrs Fatimah Badamasi

Mr. Thadeus Akande

Mohammad Issa Baruwa

ICT – Tunde A. Adefisan

Secretarial Crew

Mrs F. O. Amoo

Mrs Titilayo Olawale

Mrs M. B. Olabintan

Mrs F. O. Otti

AT THE HELM OF AFFAIRS



HON. RASAK SALINSILE
Chief of Staff



ABDUL RAUF ADESOJI AREGBESOLA
Governor State of Osun



ALHAJI ISIAKA ADEGBOYEGA OYETOLA
Governor Elect



HON. BOLA OYEBAMIJI
Hon Commissioner for Finance



DR. OLALEKAN YINUSA
Hon. Commissioner, for Economic Planning,
Budget and Development



DR. AJIBOLA BASIRU
Attorney General



HON. ADEMOLA ADEYINKA,
Special Adviser, Public Service
Productivity, Efficiency and Due Process



DR. FESTUS OLOWOGBOYEGA OYEBADE
Head of Service



AYOBAMIDELE FATOBERU FCIPSMN
Ag. General Manager of PPA

PROMOTING GOOD GOVERNANCE THROUGH EFFECTIVE PUBLIC PROCUREMENT



All over the world, the essence of government is the well being of the people. This is succinctly captured under Section 14(2) of the 1999 Constitution of the Federal Republic of Nigeria as (amended), which states "that the Primary purpose of government is the security and welfare of the people." In achieving the objective, government is expected to fulfill its economic objectives by harnessing all available resources for efficient, effective and prompt service delivery as

highlighted under Section 16 of the same constitution. It is equally expected of government to manage the resources judiciously to guarantee equitable distribution and to avoid lopsidedness of the commonwealth in favour of some individuals or groups. In order to guarantee this, the government intervenes in the economy through mobilization, allocation and utilization of resources, ensuring the control of the production level, to ensure favourable Gross Domestic Product, stable exchange rate, reasonable inflation rate, low level of unemployment, access to quality education, health, social service, infrastructure, urban renewal, care of the vulnerable and the elderly. In short, government controls the growth and development of the economy to ensure that individuals fulfill their dream, aims and aspirations and contribute meaningfully to the corporate aspirations of the nation. In liberal democracy,

In the past, government procurement was bedeviled by opaqueness, incompetence, nepotism, grand corruption project abandonment, cost inflation, lack of transparency, probity and accountability.... In order to reverse the trend, the Obasanjo Presidency, (1999 to 2007) introduced several reforms. One of such was the Public Procurement Act of 2001. It is to ensure Due Process compliance in public procurement,

the supremacy of the people is not in doubt, because the sovereignty belongs to them. Government has powers to enact laws on peace and security, mobilization of funds, allocation of resources, armed forces, foreign relations and diplomacy. The political, economic and social objectives of government are to ensure the security and welfare of the people. It presupposes that the functions, forms, structures of government must agree with the constitutional role of government. It has been observed that democracy is the best form of government because of its ideals or tenets. Democracy is defined as "the government of the people, by the people and for the people". Democracy emphasizes the people because they are central to development. Democracy is based on the rule of law, because it is derived from the constitution. Democracy emphasizes separation of powers between the political institutions or the arms of governments so it does not encourage dictatorship. The three arms of government, namely legislature, executive and judiciary have distinct roles or responsibilities to play in government. Nevertheless, they are still inter-related, intertwined and interwoven. The overriding objective of government is service to the nation and humanity. Democracy emphasizes equitable distribution of resources, so it promotes development. Democracy presupposes transparency, accountability, and probity which promote good governance. It emphasizes growth and

development, efficient deployment of resources aimed at overall development. In democracy, government must evolve policies in social sectors of education, health, information and communication, water resources, environmental sustainability, food security, employment, care of the elderly, youth and physically challenged. Government must provide infrastructure like roads, electricity, etc that will make life meaningful. All these objectives are achieved through government expenditure. This is a major component of the public budget which is a toll for socio-economic development, wealth creation, employment generation.

Manifestoes of political parties in power are developed into policies, programmes and projects for the various sectors of agriculture, education, health, infrastructure, power, energy, telecommunication, ICT, military hardware, water, urban development, housing, etc. These projects are delivered through contract award and execution. In the past, government procurement was bedeviled by opaqueness, incompetence, nepotism, grand corruption project abandonment, cost inflation, lack of transparency, probity and accountability. The outcomes were dearth of infrastructure, building collapse, stunted growth, unemployment, corruption, etc. In order to reverse the trend, the Obasanjo Presidency, (1999 to 2007) introduced several reforms. One of such was the Public Procurement Act of 2001. It is to ensure Due Process

compliance in public procurement, to have value for money in project execution and delivery. The Public Procurement law was utilized in the implementation of the development plan of the Obasanjo years, known as the National Economic Empowerment and Development Strategies (NEEDS). At the Sub-national levels, it was known as SEEDS and LEEDS. The post Obasanjo development plans kept faith with the extant Public Procurement Law. These were the 7 – point Agenda of President Umaru Musa Yar' Adua, the Transformation Agenda of Dr. Goodluck Jonathan and the Accelerated Roadmap for Growth Plan (ARGP) of the President Muhammadu Buhari in the last three years. In the State of Osun, there have been two Public Procurement Laws. The first one was passed into law in 2008, this was later repealed and reviewed to give way to the extant Public Procurement Bill which was passed by the House of Assembly in 2015. It became Law with my assent on 10th February, 2016. The Law empowered the State government to establish the Osun Public Procurement Agency. Section 23 of the Law stipulates the governing rules on public procurement from competitive bidding to project delivery. The principles of the law are integrity, transparency, accountability, probity, value for money in project delivery, competence, quality delivery, etc. These principles are in Tandem with ideals of good governance, which emphasizes

judicious utilization of all resources for the greater good of the citizens. This is also the focus of the requirement of democratic government when it assigned the duties of "security and welfare of citizens to government". The strict compliance with the Public Procurement Law has assisted the state in the implementation of the development blue – print of the present administration, the 6 – Point Integral Action Plan. It has assisted in delivering monumental projects in OYES, O'REAP, O'RENEWAL, O'HUB, O'SCHOOLS, O'UNIFORMS, OPON IMO, etc. AGBA OSUN etc. It is my candid advice that successive government should adhere strictly to the provisions of the law in order to achieve the required transformation. The three concepts of democracy, good governance and public procurement are interwoven, intertwined and interrelated. They are people centered just like the MDG (2000-2015) and SDGs (2015 to 2016). They are aimed at rapid growth, prosperity and human development. They all engender inclusion, job creation, spread of prosperity, egalitarian, pluralistic and modernized society. They will maintain human dignity at all times and for the achievement of individual, corporate and national goals.

Rauf Adesoji Aregbesola
Governor State of Osun
November, 2018

Governor-Elect Assures Continuity

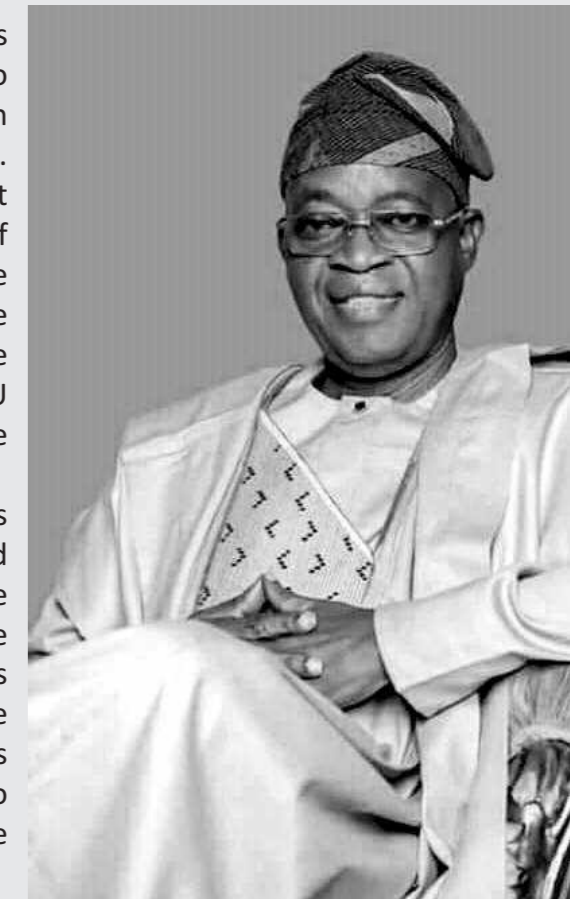
The Governor-elect of the state of Osun, Alhaji Isiaka Gboyega Oyetola has assured that his administration would ensure continuity of the landmark infrastructural development, programmes for social-economic development and adequate provision of social amenities as well as a safe and conducive environment for the entire populace of the state in accordance with his campaign promises.

Drawing from the background of Alhaji Oyetola who has been the Chief of staff to Governor Aregbesola for eight years, it is obvious that his experience as a technocrat and an astute

manager of men and materials in the corporate world would no doubt impact positively in governance of the state of Osun.

It will be recalled that during his tenure as chief of staff also served as Chairman of the Steering Committee of notable donor-intervention programme such as the World Bank / EU State and Local Governance Reforms (SLOGOR) Projects.

He reiterated his commitment to good governance and welfare of the citizenry and the public service at a reception held in his Honour by members of the public Service at Aurora events centre events Centre in Osogbo recently organised by the Office of the Head of Service



**STATE DEVELOPMENT PLAN:
FRAMEWORK FOR BUDGETARY IMPLEMENTATION,
PROCUREMENT PLANNING AND PUBLIC
FINANCIAL MANAGEMENT
BY DR. YINUSA D. OLALEKAN**
HON. COMMISSIONER, MINISTRY OF ECONOMIC PLANNING,
BUDGET AND DEVELOPMENT

DEFINITION OF A STATE PLAN

An approved public document outlining a state's overarching policy position and the outcomes that the state government expects these policies will deliver. The document describes how this will be done within the limitations of resource constraints, so that it is realistic.

Development planning is a major undertaking by the State. It expresses the development policy of the state and the means by which to implement



that policy. The state development planning system embraces a variety of instruments that include the foundation State Development Plan (SDP), but also mechanisms to translate the policy framework of the (SPD) into actions and services, for example Medium-Term Sector Strategies (MTSSs). The process is about articulating vision, policy, high-level strategy and costs, and providing the necessary resources to enable implementation, i.e. where the state wants to be in terms of

“**The scope of state development planning is comprehensive in that it embraces all the main drivers of development in the state; economic, infrastructural, societal, security and environmental, and included in all of these an opportunity to tackle inequalities.**”

development at a certain time in the future and defining the framework that will enable the state to get there.

The scope of state development planning is comprehensive in that it embraces all the main drivers of development in the state; economic, infrastructural, societal, security and environmental, and included in all of these an opportunity to tackle inequalities.

Issues of governance and finance are also fundamental to the future direction of the state and these are considered as cutting across all aspects of development. State development planning is an aspect of transparent and motivational governance, designed to set out a clear vision and Specific, Achievable, Realistic and Time-bound (SMART) goals for the future of the state. It sets out a strategic route to achieving these aims that can be monitored and for which all actors in the process can be held to account.

An SDP signals government policy intent over a given period of time. An early decision is needed as to the length of time to be covered by any SDP. Some states have opted for a long-term plan, for example, the Lagos SDP runs from 2012 to 2025. However, the majority of SDPs cover a shorter medium-

term period, typically five years, as is the case in, for example, Anambra, Enugu and Niger.

MTSS

A document that describes how a particular vote head, or small cluster of vote heads, will deliver outputs that will contribute to government policy goals and outcomes. The document describes how this will be done in the medium term – usually three years – and within the limitations of resource constraints, so that it is realistic.

What is an MTSS?

An MTSS links policy, planning and budgets. Whereas state policies, as set out in the State Development Plan (SDP) or similar document and individual sector policies, define the big picture with long-term goals and outcomes, medium-term strategies set out specific inputs and activities to deliver specific outputs in the medium term. An MTSS is thus a road map for delivering the state plan that combines ambition and realism, and clearly plots priorities, deliverables and costs. It shows the chain of results that will achieve policy goals.

The MTSS sets out the projects and programmes that will be carried out in a sector over a three-year period and addresses the policy goals and outcomes defined in the SDP, how much each programme and

project will cost, where the money for them will come from and who will carry them out.

MTSSs are part of the broader process of policy making, planning and implementation. Other parts of the processes are dealt with in the first two Policy and Strategy Guides on Preparing Policy and Preparing a State Development Plan.

As the name implies, the MTSS is prepared for a 'sector'. A sector describes a discrete area of government business under which key outcomes are defined but it may well include the work and outputs of more than one Ministry, Department and Agency (MDA).

So for example, education outcomes might be contributed to by Ministries of Education, Science and Technology, Gender and Social Development, and perhaps even Water Affairs. States have found it beneficial to define a small number of 'sectors' made up of closely related MDAs. Policy making is the process by which governments translate their political vision into programmes and actions to deliver 'Outcomes' – desired change in the real world.

Policy is often confused with Strategy and they are sometimes used interchangeably. In very simple terms, Policy is about defining expected overarching goals and outcomes, whereas Strategy is about how we may achieve them. In other words, 'Policy' is mostly about 'What' and 'Strategy' is about 'How'.

Policy making is therefore about 'Outcomes' and 'Outcome' being consequences, not outputs and inputs, which are ultimately about people. An 'Outcome' is a statement of how life is better than it was before. In some way, for some people deciding upon these outcomes for the state is

the key policy-making challenge.

In policy terms, a new road (which is an output) is a way of achieving an outcome such as reducing social exclusion of a previously isolated community, by allowing people to take goods to the market in order to stimulate that local economy and bringing educational, medical and safety services into the community. The road matters but the policy is aimed at the results it brings, not the stretch of physical road as such.

Having a nation of educated, ambitious youths – both young women and men – who can apply their skills to developing the economy is an outcome. It is a result of a successful education system and is part of the reason for having that system. Building that system will have needed inputs – schools, books, desks, latrines for girls and boys – but the outcome is much more important than simply having all these material objects. The result will also have needed people – skilled teachers, janitors and administrators – to teach the children and to run the system.

Policy Statements would normally be found in Vision Statements and SDPs and sometimes in preambles of legislation. Strategy statements would be found in MTSSs.

The content of the SDP will depend on its purpose and generally the purposes of an SDP are:

- To provide guidance and direction of state sectors and MDAs, ensuring that their efforts, and especially the

expenditure of public resources, are targeted in the best way

frustrate efforts put in place to realize set objectives. The Procurement plan is therefore an integral part of the budget processes. It should be based on the indicative or approved budget, as appropriate. The budget as well as the Procurement plan shall be based on realistic cost estimates derived from the market research database compiled and updated regularly by the Procurement Unit. The departmental/sectional Procurement plans shall be consolidated by the Head of Procurement Unit to come up with an institution's corporate Procurement plan. The Procurement Unit should verify the departmental /sectional Procurement plans to ensure that they are representative of the operational requirements of the institution and subsequently forward to the Head of Procuring Entity for approval. The plan must not be implemented before approval by the Head of the Procuring Entity, who may modify the plan in accordance with available resources.

PROCUREMENT PLANNING PROCEDURES

Each Department/Agencies shall prepare a Procurement plan based on known or proposed Procurement requirements derived from program departmental work plans. The work plan from which the contents of the Procurement plan are to be derived shall include:

- A detailed breakdown of Goods, Works and Services to be procured;
- A schedule of Procurement requirements in order of priority; and
- A statement of financial

and other resources required, supported by a schedule.



IMPORTANCE OF PROCUREMENT AUDIT

HON. ADEMOLA ADEYINKA,
Special Adviser, Public Service
Productivity, Efficiency and Due Process

By Ademola Adeyinka, SA to the Governor in Public Service, Productivity, Efficiency and Due Process

The Public Procurement Law, 2015 recognizes the need for corporate organizations to develop a management system that puts in place systems to control the procurement or purchasing process. It is therefore a manifestation of government's commitment to the doctrine of Transparency, Accountability and Value in accordance with the Public Procurement Law 2015 in Section 11 (b-c, h and i) as follows:

(b) Investigate and determine whether any procuring entity has violated any provision of the Law;

(c) Inspect and review any procurement transaction to ensure compliance with the provisions of this Law

(h) Call for information, documents, records and reports in respect of any aspect of any procurement default, mismanagement, collusion has been alleged, reported or proved against a procuring entity of service provider.

(1) Call for the production of books of account, plans, documents, and examine persons or parties in connection with any procurement proceeding.

In line with the above provisions of the Law as highlighted, Procurement Audits are required to ensure compliance with the stipulated guidelines and regulations as part of the objective of Accountability, Transparency and Value for money as enumerated in the Public Procurement Law, 2015.

This in essence calls for Procurement Audit and contract review of the projects embarked upon between year 2015 when the Public Procurement Law became effective and now.

The Procurement Audit which should be undertaken by an independent team of Procurement Audit specialists would involve the followings steps:

- (i) A review of the procurement process.
- (ii) Summary of findings e.g.
 - Documentation
 - Bidding process
 - Evaluation Reports



HON. ADEMOLA ADEYINKA,
Special Adviser, Public Service
Productivity, Efficiency and Due Process

- Retrospective Approval (when applicable)
- Any case of cost escalation in consultancy and works contracts
- Controls in place i.e. procurement process and competition
- Spending Approval and threshold

This process would safeguard the government and its agencies from vicarious liability in

its fiduciary obligations. It would also ensure credibility to the Government in all areas of Public Financial Management in accordance with best global practice.

NEWS

1. PROCUREMENT AUDIT
In a bid to ensure transparency and accountability in the process of public procurements across the State of Osun, the government has mandated consultant audit to all procurement contracts from 2015 till date.

The team of Auditors comprises recognized independent procurement auditors who are professionally qualified and would be assisted by public procurement agency staffers.

They (auditors) would look into all public procurement contracts within the stipulated time when the law was enacted.

Like we have the financial audit which looks into the books and accounts of agency in order to know if the funds received have been used judiciously, the audit function essentially is to make sure the law has not been bypassed. Let us say for instance, the threshold for approval is N10 million for an agency; nobody is allowed to split the money in order to circumvent the N10 million ceiling".

Hence machinery has been set in motion in accordance with the procurement law, and like the financial auditors, their procurement counterparts would be attached to various agencies, to carry out this crucial exercise and visit the various MDAs accordingly.

WORLD BANK GRANTS \$750M FOR SFTAS

BY F. BADAMASI O.
DIRECTOR FINANCE AND ACCOUNTS

INTRODUCTION AND OVERVIEW:

The WORLD BANK has introduced a new support initiative entitled State Fiscal Transparency Accountability and Sustainability (SFTAS) program for Results, a Multi-State program to the tune of \$750m (Seven hundred and Fifty Million Dollars). In furtherance of the above, a meeting of all Directors General and General Managers of State Procurement Agencies which was organized by the World Bank took place at Abuja on the 4th September, 2018 in order to discuss the Program objective and modalities in achieving Disbursement Linked Indicators.

The Program Development Objective is to Strengthen States Fiscal, Transparency, Accountability and Sustainability. It is a Performance based Grant which was endorsed by the Federal Government and the State Government on 22nd March, 2018. The duration of the grant which has two (2) Components is to cover year 2018 – 2022.

Component 1
\$700 Million
(Program for Results):
* 4 sets of annual performance-based grants to States, on

based individual state performance 2018-2021 Performance-based *
Open to all 36 States and FCT to participate

Grants to States
* 1st set of disbursements target April

2019, based

On verification of 2018 performance

Component 2
\$50 Million
(Technical Assistance * In-kind capacity building to States to help them access the performance-based grants Project):



DLI's	Year 2018	Year 2019	Year 2020	Year 2021	Total Eligible
6.1	Per state \$2m One time payment	Per state \$2m One time payment			
6.2	\$0.5	per state \$1m	per state \$1m	per state \$1m	\$5.5m

* Available to all States, based on need and demand Capacity Building to * Continuous capacity building activities to be State provided by Nigeria Governors Forum, Public Service Institute of Nigeria, Federal Debt Management Office and OGP Secretariat beg 2019 to end 2021

DISBURSEMENT LINKED INDICATORS

The program is designed with flexible entry points each year by each state of which there are 9 Disbursement linked indicators (DLI's).

The (DLI's) range from \$0.3m-\$2 Million. The Key Disbursement Link Indicator 6, is hinged on performance based PROCUREMENT REFORMS (i.e. Improved

Procurement Practices for Increased Transparency and Value for Money, which is crucial and critical to eligibility of each State for \$2 Million (Two Million Dollars), progressively from Year 2018 through 2020 effective from September, 2018 as indicated in the attached "Disbursement Linked Indicators, Verification protocols and World Bank disbursement table -- "Disbursement Linked Indicators Matrix" and summarized in the table below:

This sums up to a total of \$5.5 Million (Five Million, Five Hundred Thousand Dollar) over the period subject to States meeting up with the DLI's criteria as stated below:

6.1 (Year 2018) Existence of Public Procurement Legal Frame work and Procurement Regulating Agency. The Law should Conform with the UNCITRAL Model Law and provide for:

- (i) e-procurement;
- (ii) Establishment of an Independent Procurement Board;
- (iii) Cover all MDAs receiving funds from the State Budget (this attracts one time payment of \$2million for year in which DLI's is first achieved up to 2020/ year 3.

6.2 Year 2018, Publish Contract awards for information above threshold

set out in the operation Manual for 2018 on a monthly basis in

Benefits of a Robust Public Procurement System at the State Level

By Engr. Akin Onimole
World Bank Consultant



Recent Global and Regional Drivers of Reform Fiscal pressures stemming from financial crises (e.g Nigeria's Debt Burdens pre-1999)

- Increased public interest and capacity in government to improve accountability and transparency
- Governments' desire to improve the performance of Public Procurement

- Harmonization in the context of market integration and job creation
- Improved technological infrastructure and the rise of electronic and cloud-based systems
- Evolution of market practices and procurement responses
- Pressures and Technical Assistance from Financing Partners
- Demand for good governance from citizens and NGOs

Background to Public Procurement Reform in Nigeria

Realizing that corruption in Public Financial Management (PFM) was a major challenge to development, the Federal Government in Collaboration with World Bank embarked on a

- diagnostic review of the existing public procurement policies and practices in 1999.
- Heavy political interference in procurement decision making
- Limited and in some cases no advertising of contract opportunities
- Absence of complaint and review mechanisms
- Poor rules and practices leading to limited transparency, economy and value for money, competitiveness, and accountability
- Recommendations included;
- Passage of public procurement (PP) specific laws which will provide for institutions, role sharing, and rules to achieve transparency, economy and value for money, efficiency

- competitiveness and accountability
- Establishment of an independent PP Agency to regulate the procurement practice
 - Streamlining of existing proliferation of Tender Boards
 - Training and professionalization of procurement
 - Establishment of complaint and appeal mechanisms
 - Public Procurement Objectives in States
 - **OBJECTIVES**
 - Five major procurement objectives are identifiable in state Public Procurement Systems in Nigeria.
 - Economy
 - Efficiency
 - Fairness in competition
 - Transparency
 - Accountability
 - These are also the main objectives of procurement at the Federal level
 - **Tackling Service Delivery Issues: The Role of Procurement**
 - Procurement – when used as a Strategic Function Support Efforts to Improve Service Delivery
 - In key sectors, e.g. education, health, agriculture, utilities, infrastructures, etc.
 - **Emerging Global Trends in Reform**
 - Considering Public Procurement a Strategic Function as opposed to a back-office administrative process
 - Key mechanism for cost-efficient capital budget expenditure and ensuring value for money
 - Helps build national and regional markets/economies
 - Can be used to promote social/environmental objectives through sustainable

- procurement practices
- Approach to Reform: Integrated, Sequential, and Focused on Best Practices
 - Refocusing Procurement Reform on Improving Performance and Service Delivery instead of only ensuring Compliance
 - Development of Key Performance Indicators (KPIs)
 - **First and Second Generation PPR**
 - First Generation reforms involve: (a) the promulgation of procurement laws aimed at meeting the above 5 objectives; (b) preparation of implementation instruments such as Regulations, Manuals and Standard Bidding Documents; and (c) establishment of operational and regulatory institutions for the procurement system
 - Second Generation reforms are aimed at achieving enhanced transparency and accountability for development results. These reforms involve focused effort on increasing capacity, monitoring performance and achieving an appropriate balance between fiduciary and development objectives.
 - **Second Generation PPR**
 - Appropriate results will be achieved through:
 - strategic use of technology;
 - a greater focus on regulated principles and adherence to standards, rather than dogmatic compliance with detailed procedures; and
 - a drive to achieve measurable performance outcomes.
 - All the above involve behavior changes, as well as training and professionalization of procurement staff of both the public and the private sectors

- **Expected Outcomes/ Benefits of the Public Procurement Reforms at State Level**
- Reduction in waste in public expenditure
- Professionalization of procurement functions.
- Reduction in discretionary selection of contractors and service providers, thereby promoting transparency and competitiveness
- Improved application of sanctions
- Improvement in integrity
- Improved service delivery at constituency level and increased support for political office holders
- Increased Investors' Confidence resulting in more FDI
- Increased inflow of donor funded projects
- It is evident that both donors and investors flock more to destinations with improved PFM systems
- **Conclusions**
- There are immense benefits to States which adopt Public Procurement Reforms and use it as a Strategic Tool
- The purpose of the Workshop is to learn from each other. There is no need to re-invent the wheel, the States that have not passed procurement laws can learn from the experience of the States that have done so
- The Benefits of the Workshop are expected to be sustained through the establishment and Commitment to COP
- An acceptable Procurement Law is a prior-action for any State to benefit from SIFTAS
- States yet to finalise their Procurement Laws still have an opportunity to leap-frog straight into Second Generation reforms through necessary adjustments to their Bills

"PROJECTS PICTURE PANORAMA"



PUBLIC PROCUREMENT REFORMS IN THE STATE OF OSUN, NIGERIA THE CHARTERED INSTITUTE OF PURCHASING AND SUPPLY MANAGEMENT OF NIGERIA ASSESSMENT

We the Chartered Institute of Purchasing and Supply Management by Act of Parliament 21 of 2007 in our desire and determination to engender good Procurement and Supply Chain Management practices, equipping our professionals and enhancing their knowledge and advising the Government both the Federal, State and Local in her economic policies wish to hear our view on the Public Procurement Reforms implementation in the State of Osun.

We appreciate the State Government under the leadership of Ogbeni Rauf Aregbesola and the House of Assembly that put up the State of Osun Procurement Law 2015. The "political will" of the Government in fact made us to talk of assessing the reforms today.

The Public Procurement in Osun as domesticated from the Public Procurement Act 14, 2007 has come to stay. The problem now is not the lack of a regulatory framework but rather that of poor implementation and non-compliance with the reforms laws and regulations. This is not peculiar to the State of Osun alone, Oyo State, Ekiti State, Ondo State even Ogun in S/west that passed her Public Procurement law are in no-way a match to Osun in their implementation of the laws. Only Lagos State and Adamawa States in the Federation are far ahead in implementing Procurement Governance which otherwise is Resources Governance. However, the position of the State today does not say she cannot perform better than Lagos or Adamawa or even the Federal Government.

Public Procurement refers to the acquisition of goods, works and services by a procuring entity using public funds. Public bodies have always been big purchasers dealing with huge budgets. Government spending takes colossal amount money involved in government procurement and the fact that such money comes from the public calls for accountability and transparency.

Procurement encompasses the whole processes of acquiring property and/or services. It begins when an agency has identified a need and decided on its procurement requirement. Procurement continues through the processes of risk assessment, seeking and evaluating alternative solutions, contract award, delivery of and payment for the property and/or services and where relevant, the on-going management of a contract and consideration of options related to the contract. Procurement also extends to the ultimate disposal of property and the end of its useful life.

It is also worthy of note that Sound public procurement policies and practices are among the essential elements of good governance. It has been noted by OECD in 2007 that irregular procurement activities in public institution provide the biggest loophole through which public resources are misappropriated. As entrenched, in Osun Public Procurement law 2015, the basic principles of good procurement practice include accountability, where effective mechanisms must be in place in order to enable procuring entities spend the limited resources carefully, knowing clearly that they are accountable to members of the public, competitive supply, which requires the procurement be carried out by competition unless there are convincing reasons for single sourcing and consistency, which emphasizes the equal treatment of all bidders irrespective of race, nationality, religion or political affiliation.

The process should also uphold integrity by ensuring that there are no malpractices; informed decisions making, which requires public bodies to

base decisions on accurate information and ensure that requirements are being met. More still, the Procurement practice should be responsive to aspirations, expectations and needs of the target society. Finally, there is need for transparency to enhance openness and clarity on procurement policy and its delivery.

On assessment of the Osun Public Procurement Law 2015, the challenges met on enforcement/compliance of the law are many, few are here stated. Enforcement could be broadly viewed as any actions taken by regulators to ensure compliance.

The State Government had established a body known as Osun Public Procurement Agency in accordance with Section 2(1) of the State of Osun Public Procurement Law 2015.

The State Government since the establishment of the Public Procurement Agency has not established the Osun Public Procurement Governing Board referred to in the Law as the "Board" according to Section 3(1) of the Law. The non-appointment of the Board members is a flagrant violation since the affairs of the Agency is said to be administered by the Board Section 3(2) of the Law.

The members of the Board as mentioned in Section 3(3) does not take the Procurement function out of political interference.

The Functions/Powers of the Agency as stipulated in Section 10(1-13), 11(1a-q) has not been seen to be performed. 10(6) are not done at all. The only reliance of the Public Procurement Agency is on the Circular from the Head of Service, Office of the Governor Reference No. PPA.1/2.

Professionalism of the Procurement function and setting up of the Procurement Cadre

According to Raymond (2009) professionalism in public procurement relates not the levels of education and qualification of the workforce but also to the professional approach in the conduct of business activities. If the work-force is not adequately educated in procurement matters, serious consequences, including breach of codes of conduct occurs.

To avoid these grievous consequences, the procurement officers must be trained and aware about all regulations in relation to procurement and relates procedures, be knowledgeable about the ethical code of conduct. All non-professionals in the field of procurement newly converted to the procurement function must be trained and certified, knowledgeable by the Chartered Institute of Purchasing and Supply Management of Nigeria.

Other challenges to the effective implementation and compliance of the State of Osun Public Procurement Reforms are:

- Limited transparency of procurement processes of Ministry, Departments Agencies and Local Governments.
- Shortages of technical competence and skills within the MDAs.
- Poor ethical standard in the service.
- Continued supervision of procurement officers in some instances by persons with less procurement knowledge and skills and no sure will for change.
- Integrity of personnel and failure of Ministries, Departments to grant access to information to requesters of information. Also important human attitudinal challenges.
- Formation of Procurement, Manuals, Regulations, Bid Regulations and publicizing same by sensitization program in Ministries, Department Agencies and Local Governments.
- Non-recognition of Procurement

entities as disposal entities.

Recommendations

From the above, the understated are recommendations for the effective State of Osun Procurement reforms, implementations and compliances.

· Insulate routine procurement decisions from political interference or at least reduce it to minimum. This requires that political leaders muster necessary political will (currently lacking) to implement the law.

· Urgent need to set-up the State of Osun Procurement Governing Board and for the State Executive Council and other bodies to stop filling that role. Commissioners need not play any role in the procurement process not envisaged under the Act; this will allow proper development of technical competence and reduce the level of political interference with public procurement.

· Once set up the Osun State Public Procurement Governing Board must set out to perform its functions as provided in the Law. First it must develop conditions of service and staff regulations for the Public Procurement Agency. It must develop internal rules for operation of the Agency. It must review, revise or simply adopt and approve procurement, policies, guidelines, monetary thresholds and other such documents already issued by the Agency.

· The Agency should develop a clear timetable and programs for tackling problems of shortage of technical capacity for public procurement. Procurement planning, development of good requests for proposals and bid evaluation among others are very technical, practical and hands-on in the procurement process.

· There ought to be a program for tracking human factors in public procurement. There should a program of value re-orientation. Public financial management, including public procurements, reforms involves two aspects; Systems (including procedures, processes, methods, hardware and software) reforms and human behavioral reforms.

· Enhance the autonomy of the Agency by guaranteeing its funding to help minimize the effects of possible political vendetta that may arise as the Agency acquires teeth following its divorce from political control.

The Law needs to be amended to protect its budget just like the State Judicial Council.

· Authentic information on public procurement must be publicly available.

**SIKIRU OLADEPO BALOGUN,
ASPS MCIPS UIL FICPS.**



THE CHALLENGE OF TECHNICAL DEPARTMENT IN PUBLIC PROCUREMENT PROCESS

- By Engr. O. S. Eluwole
Director Technical Services



The main objective of Public Procurement Agency (PPA) is to ensure that there is sanity in Public Procurement system of the State Government; by making sure that due diligence is done to the procurement procedures in the award and execution of Government contracts and also in the appointment of Consultants.

The challenge before the Technical Department of the Public Procurement Agency is to ensure that professionalism, probity, efficiency, accountability and fairness are never compromised in the award and execution of all government contracts and also in the appointment of Consultants whenever the Public Procurement Agency is involved in any procurement process.

The department has experts in all the main Technical disciplines of: Architecture, Building, Quantity Surveying and the three main branches of Engineering. Where there is need, some tested and trusted specialists are made use of as consultants occasionally for evaluation and pre-qualification of Contractors/Consultants.

The Public Procurement Agency always advocates that Ministry, Department or Agency that wants to engage in any procurement exercise should carry the Public Procurement Agency along from the advertisement stage. This is because part of what the Contractor/Consultant would be evaluated on would have been advertised both in National Newspaper and on our Web-portal.

In case of selective

tendering when Contractors/Consultants are invited to bid for specialized work on which they have expertise, the letter would spell out the requirements they should meet. These requirements both Administrative and Technical requirements are often referred to as Term of Reference. These terms of Reference later form the check list on which the companies that respond to the bidding advertisement are evaluated on both administratively and technically. Most companies present their company profile in response to the terms of Reference.

TECHNICAL EVALUATION: Technical requirements for different projects/procurement entity differs hence Technical requirements are often ranked in order of importance/priority. To ensure fairness during Technical Evaluation, a table is drawn and marks are allocated to each requirement in order of priority and every bidder is scored based on verifiable information provided by the company. The highest scorer on a scale of 100% is considered the first and others take position according to their scores. Depending on what the procurement committee fix as benchmark, three (3) or more companies may score up to the fixed benchmark thus get qualified to be considered in the next stage which is Financial Evaluation.

FINANCIAL EVALUATION: Getting the highest score in Technical Evaluation does not make a company/consultant most qualified to handle a job. Often, the financial evaluation usually expose companies/consultants

that do not possess the expertise they claim to have. The inexperienced is easily betrayed in the way the estimates (the financial layout) is prepared. The procurement committee will evaluate thoroughly and may sometimes call the companies that scale the first hurdle of Technical Evaluation to an interview based on their submitted quotations. After all due diligence is done, the least responsive bidder in terms of price is selected. If the price of the least responsive bidder is higher than the benchmark price of the Public Procurement Agency (PPA) the selected company can be invited for negotiation.

Procurement of Engineering works and services has to do with appreciating (design), managing (monitoring/supervision), and controlling of materials in both quality and quantity to realize a project objective which extremely is difficult for non-technically oriented person (non-engineer) to perform, hence one could easily conclude that the Technical Department is the bedrock of Public Procurement Agency.

PROJECTS MONITORED AND DUE PROCESS COMPLIANCE BY OSUN STATE PUBLIC PROCUREMENT AGENCY

1. Approval for the Construction/Rehabilitation of access road leading to Olumirin Water Falls, Erin-Ijesa.
2. Palliative repair works to be carried out on Ede (Cottage junction) Oke-Gada and Army Barracks-Ara-Ejigbo roads.
3. Procurement of Ford Model F450 Heavy Duty Utility Truck for maintenance of Streetlight.
4. Renovation, Furnishing and Equipping of Eight (8) Offices and One (1) Conference room for Osun Health Insurance Scheme (O-HIS) at the Sum of N14,479,800.00 (Fourteen Million, Four Hundred and Seventy -nine Thousand, Eight Hundred Naira) only.
5. Upgrading of Nine (9) Technical Colleges across the State of Osun at Negotiated price of N2B (Two Billion) by SKILL "G".
6. Construction of Ten (10) Fire Service Stations across Osun State
7. Renovation of Osun State Ministry of Information and Strategy burnt Conference room.
8. Upgrading of Osun State Water Corporation, New headwork, Ede.
9. Procurement of Hand-held Kiwi Vaccum delivery device for the Saving One Million Lives Programme for result of the Ministry of Health.
10. Procurement of Drugs to all Primary Health Care Facilities in the State of Osun, Osun State Primary Health Care Development Board.
11. Landscaping / Beautification and External works of VIP lodge in Governor's office at N110,111,293.85 (One hundred and Ten Million, One Hundred and Eleven Thousand, Two Hundred and Ninety three Naira, Eighty-five Kobo).
12. Procurement of consultants for the evaluation of the potential of Osun river ground water studies for hydroponic and Irrigation.
13. Rehabilitation of AlhajiSuleAdetunji Street, Iree.
14. Review work on the award of contract for the rehabilitation of Ijebu-Ijesa Iwoye Jesa-EsaodoOtan-ile road.
15. Completion of Ikeji Ile small hydropower project Ikeji Ile, State of Osun.
16. Monitoring/Supervision of Construction/Rehabilitation of Olumirin Water Falls Road Project.
17. Processing of Award for the Renovation of Exco-Chamber
18. Renovation of Governor's Lodge at the Liaison Office in Lagos.
19. Construction/Rehabilitation of Akindeko-Awosuru Link Road via Adejumo Street/Ajigbotoluwa Street with Oremeji Spur.
20. Updating/Inputting of ongoing projects list as submitted by MDA's.
21. The Agency served as an evaluator in the evaluation process conducted by SLOGOR for the quotations submitted in respect of Website/Portal development for our Agency, PPA and SLOGOR.
22. Submission of returns on the trend of revenue performance and projection towards the formulation of Year 2018 Budget of the State of Osun to the Ministry of Economic Planning Budget and Development.
23. Submission of returns of Projects Executed/ongoing in the State of Osun since inception of this administration to date to the State Planning Commission.
24. Review and recommendation of the proceedings of the Procurement Committee on Save One Million Lives programme of the Ministry of Health to Mr. Governor for consideration and approval.
25. Meeting with Ministry of Innovation, Science and Technology on reactivation

of ICT.
26. Liaison with Ministry of Education, Planning and Budget for the Longterm State Development Plan.

service station: Ministry of Home Affairs.

5.1 B I D / T E N D E R OPENING

1. Bid opening for the Award of Contract for the Construction of Eleven (11) fire

NEWS SENSITIZATION WORKSHOP ON PUBLIC PROCUREMENT

The Public Procurement Agency recently concluded a sensitization workshop on Public Procurement Reforms which drew attention to the provisions, guidelines and the sanctions prescribed by the law in order to guide the conduct of public procurement process in their various agencies.

guide the conduct of public procurement process in their various agencies.

Addressing participants the acting General Manager of the Agency, Mr. Ayo Fatoberu



The Head of Service, **Dr. Festus Olowogboyega Oyebade** had admonished participants at the Procurement Sensitization

enjoined the various participants to go back to their various agencies and ensure proper dissemination of the provisions of the law and allow it to guide the conduct of their respective officials who are in charge of public procurement.

Also, the Project Coordinator of SLOGOR, Mr. Yemi Ijidele enjoined account officers on the need strive to change the negative narratives about them, especially the perception that, accounting officers help to stash government funds and the expected service

delivery often time are not delivered.

He lauded Ogbeni Rauf Aregbesola's administration for creating an agency for public procurement with highly technical and administrative capacity which has made the state government to be able to boast of a public procurement manual and the establishment of a procurement cadre in the civil service. This among others, he said, would regulate public procurement processes and definitely block leakages in the state.

AVOID WASTAGE IN GOVERNMENT AGENCIES -HOS

Workshop to always follow due process in all they do, so as to avoid procurement cases and the stiff punishment prescribed for defaulters, noting that the whistle blowing policy of the government has shown that there was no hiding place for anyone in the country. He

emphasized the need to avoid wastage in all Agencies of government.

avoid procurement cases and the stiff punishment prescribed for defaulters, noting that the whistle blowing policy of the government has shown that there was no hiding place for anyone in the country. He emphasized the need to avoid wastage in all Agencies of

government.

Dr. Olowogboyega disclosed that the state government had approved the establishment of the procurement cadre in the State Civil Service and assured that officers deployed into the new cadre would receive adequate training.

Dr. Oyebade, told participants which comprises of Permanent Secretaries and other Co-ordinating Directors in the state, that the approval was in showing commitment of the state government to probity and effective use of public resources for the public good.

Noting the state government's prioritisation of infrastructural development was not devoid of alignment with public procurement rules of accountability and

transparency.

At the event organized by the state government in collaboration with Osun Public Procurement Agency, The Head of Service reiterated the determination of the government to develop sound public procurement methods through full implementation of public procurement reforms.

He said the public procurement reforms were birthed with a revision of the outdated Tax Administration Law, the Osun Fiscal Responsibility Law and the Bond Administration Law in 2012.

According to Oyebade, the workshop was in line with the vision fo the state to

transform and reposition Osun State as an industrial and commercial hub.

Earlier, the acting General Manager, Osun Public Procurement Agency, Mr. Ayodele Fatoberu, had stated that implementation of the Public Procurement Reforms was crucial to ensuring transparency, accountability and value for money.

Consequently, Fatoberu tasked the participants to be accounting officers across various Ministries, Departments and Agencies to be arrow heads for effective implementation of the public procurement law 2015.

NEWS

Osun Conducts Procurement Audit

In a bid to ensure transparency and accountability in the process of public procurements across the State

of Osun, the government has inaugurated auditors to probe all procurement contracts from 2015 till date. The team of Auditors comprises of recognized independent

procurement auditors who are professionally qualified and would be assisted by public procurement agency staffers.

They (auditors) would look into all public procurement contracts within the stipulated time when the law was enacted.

According to the Acting General Manager, Public Procurement Agency, Mr. Ayo Fatoberu, the government has given a directive that the agency must be able to give a clean slate for all contract that were awarded from 2015 till date.

He added: "Like we have the financial audit which looks

into the books and account of agency in order to know if the funds received have been used judiciously, their function essentially is to make sure the law has not been bye-passed.

Let us say for instance, the threshold for approval is N10million for an agency; nobody is allowed to split the money in order to circumvent the N10million ceiling".

He revealed that machinery has been set in motion in accordance with the

procurement law, and like the financial auditors, their procurement counterpart would be attached to various agencies, adding that the team is already carrying out this crucial exercise and some of its agents would be visiting the various MDAs in no distant time. On the reason behind

the One day sensitization program, Fatoberu said at the end of the day, his agency would have been able to sensitize the accounting officers, who are the head of each MDAs, as to the provisions, guidelines and the sanctions prescribed by the law in order to guide the conduct of public procurement process in their various agencies. He added that as the sensitization anchors on t r a n s p a r e n c y , accountability and value for money, the bulk of the works rest on the shoulders of the

account officers, who are accountable for the money

NEWS

PUBLIC PROCUREMENT AGENCY PROMOTES TOURISM DEVELOPMENT THROUGH EFFECTIVE PROJECT MONITORING

– ENGR. B. A. OYETOLA

The Olumirin Water falls Erin-Ijesa a major Tourist attraction in the State of Osun is to receive a boost in patronage as the 2.5 kilometer road leading to the site is being rehabilitated with all facilities such as the Gate-House, restaurant and other physical features.

The road project which was financed by the State Government with the intervention of the Rural Access Mobility Project (RAMP) is now due for completion and commissioning. The project is being supervised and monitored by the Technical Crew of the Public Procurement Agency. It is expected that this road project



when completed would increase the patronage of Tourists from far and wide to Olumirin water falls, Erin-Ijesa.

ACTIVITIES OF THE PUBLIC PROCUREMENT AGENCY FROM INCEPTION (2016) TO DATE

- By Mr. T. O. Akande
Director of Administration & Supply

1.0 INTRODUCTION

The State of Osun Public Procurement Law 2015 was signed into Law by the Executive Governor on the 10th February, 2016 and thus established the Agency.

1.1 ENACTMENT OF THE STATE OF OSUN PUBLIC PROCUREMENT LAW

The State of Osun Public Procurement Law 2015 was signed into Law by the Executive Governor on the 10th February, 2016 and thus established:

- (i) A body to be known as the OSUN PUBLIC PROCUREMENT AGENCY and
- (ii) OSUN STATE PUBLIC PROCUREMENT AGENCY GOVERNING BOARD as contained in sections 2 and 3 of the Law.

1.2 ESTABLISHMENT, OBJECTIVES AND FUNCTIONS OF THE AGENCY

The objectives of the Agency as contained in section 9 (1-6) of the Law are:

- (i) To ensure probity, accountability and transparency;
- (ii) To establish fair pricing standards and benchmark;
- (iii) To ensure the application of fair, competitive value-for-money standards and practices for the procurement for the procurement and disposal of public assets and services;
- (iv) To create ample opportunity for the citizenry particularly, small and medium scale enterprises to participate in the economic opportunity and benefits of public procurement;

(v) To create a cost and time efficient and effective adjudicatory mechanism for the resolution of complaint arising from public procurement process in the State and its Local Governments filed by procuring entities, bidders and the general public; and

(vi) Attain transparency, competitiveness, professionalism and guarantee integrity and public trust in the public procurement procedure.

1.3 FUNCTIONS OF THE AGENCY



THE AGENCY

The functions of the Agency as contained in section 10 of the Procurement Law are:

- i. Consider, amend and review the monetary benchmark for the application of this Law;
- ii. Approve the employment of junior staff of the Agency;
- iii. Approve changes in procurement process to adapt to changes in technology;
- iv. Give such other directives and perform such other functions as may be necessary to achieve the objectives of this Law;
- v. Formulate the general

policies and guidelines relating to public sector procurement for the approval of the Governor;

vi. Publicize the provision of this Law;

vii. Certify all State procurements prior to during and after the award of any contract;

viii. Supervise the implementation of established procurement policies;

ix. Oversee and superintend compliance by all procuring entities with the procurement policies of the State;

x. Monitor the prices of tendered items and keep a database of standard prices;

xi. Publish the details of major contracts in the State Procurement Journal;

xii. Publish paper and electronic editions of the State Procurement Journal; and

xiii. Carry out such other functions which are essential to run an efficient procurement process and the effective implementation of its functions under this Law.

2.0 STRUCTURE AND ORGANIZATION OF THE AGENCY

The establishment of the Agency became effective from May 13th 2016 vide circular letter Ref. HS4Vol. 2/198 through which staff were deployed into the Agency in accordance with the provision of the Law for appointment of staff into the Agency as follows:

- (i) General Manager
- (ii) Director (Technical)
- (iii) Director (Administration and Supplies)

- (iv) Director (Finance and Administration)
- (v) Director (Supply Project)
- (vi) Director (Budget Monitoring)

2.1 IMPLEMENTATION OF PUBLIC PROCUREMENT REFORMS

The following programs were undertaken through the intervention of SLOGOR on Public Procurement Reforms.

- (i) Engagement of consultant for the development of Public Procurement Manual;
- (ii) Standard Bidding document for works, Goods and Services and request for proposals RFP;
- (iii) Development of Web portal for the Public Procurement Agency;
- (iv) February, 2018 establishment of procurement officers cadre;
- (v) Sensitization Workshops for the State Executives, Permanent Secretaries,

Executive Secretaries, General Managers, Local Government Chairmen, Council Managers and all Directors in the State services, and Local Governments.

3.0 WORLD BANK /DONOR PROGRAMME

The Agency is participating in the current States Fiscal Transparency and sustainability programme (SFTAS) which is open to all the States that have established Public Procurement Agency. The procurement component of this intervention entitles the States to benefit for the sum of \$5.5 Million Dollars from 2018 to 2021 as detailed in the Project Appraised Document (PAD) and SFTAS Eligibility criteria and the Disbursement-Linked indicators and Disbursement-Linked Result of the World-Bank.

4.0 PROCUREMENT AUDIT

The Agency is participating in the current States Fiscal Transparency and sustainability programme (SFTAS) which is open to all the States that have established Public Procurement Agency. The procurement component of this intervention entitles the States to benefit for the sum of \$5.5 Million Dollars from 2018 to 2021 as detailed in the Project Appraised Document (PAD) and SFTAS Eligibility criteria and the Disbursement-Linked indicators and Disbursement-Linked Result of the World-Bank.

4.1 PRICE INDEX

The price data base for all items ranging from Medical supplies, Building materials, Vehicle and Spare parts etc is being updated by the Agency as a reference guide.

4.2 Contractors Data Base: The Agency maintains a data base of registered Contractors for Works, Goods and Consultancy services which is being updated from time to time.

4.3 PROCUREMENT AUDIT

Procurement Audit of selected projects that have been completed by the Administration between 2010 – 2018 was conducted by the Public Procurement Agency through a consultant engaged for the exercise. The report of the Procurement Audit has been submitted.

4.4 PRICE INDEX

The price data base for all items ranging from Medical supplies, Building materials, Vehicle and Spare parts etc is being updated by the Agency as a reference guide.

CIPSMN LAUDS PPA INITIATIVES

BY MOHAMMAD ISSA BARUWA, PPA PROCUREMENT OFFICER



The Chartered Institute of Purchasing and Supply Management of Nigeria (CIPSMN) Osun State Chapter during a courtesy visit to Public Procurement Agency, Osun State early this year led by the State Chairman Mr. Amos Adeniyi appreciated the Agency's initiatives that bordered more on core Professionalism for the achievement of Competitiveness,

Fairness, Transparency, Accountability and Value for money in all Government Procurement of Goods, Works and Services. The Chairman on behalf of the the South West Coordinator Alhaji Sikir Balogun applauds the Special Adviser, Public Service Productivity, Efficiency and Due Process Hon. Ademola Adeyinka for the support given to the Agency in achieving her goals as embedded in the State Procurement Law 2015 by making sure that a round peg is being introduced into a round hole which brought about the emergence of Mr Ayodele Isaac Joy Fatoberu FCIPSMN, a seasoned and Procurement Specialist into the management of the Agency.

Not only that, the achievement attained so far on the establishment of the Procurement Officers cadre is a great one and couldn't have been possible without the push by the

Special Adviser that insisted on professionalism, the Institute then promised to partner with PPA to organize Workshop and Seminar for the Staff and Procurement Officers in line with the best Global practice.

CONSTITUTION OF PUBLIC PROCUREMENT BOARD

It is of great importance that the Osun State Government Constitute the Public Procurement Board as enshrined the PPA Law 2015 and mandate all Procuring Entities to also constitute Procurement Planning Committee, for effective procurement activities.

ESTABLISHMENT OF PROCUREMENT OFFICERS CADRE

The Institute appealed to the authority at the helm of affairs to approve the proposal and the establishment of a full fledged Procurement Officers Cadre in the Scheme of Service.

GREEN PROCUREMENT/GREEN PURCHASING FOR SUSTAINABLE DEVELOPMENT

- **AYODELE FATOBERU, MCIPS (LOND),**
FCIPMN, M.Sc (Env. Mgt.), M.B.A. (Finance)

❖ A Conceptual definition: Green Purchasing/procurement is a process whereby organizations meet their needs for goods, services, works and utilities in a way that achieves value-for-money on a whole-life basis in terms of generating benefits for the organization, society, the economy and the environment (international Green Purchasing Network) IGPN (2010).

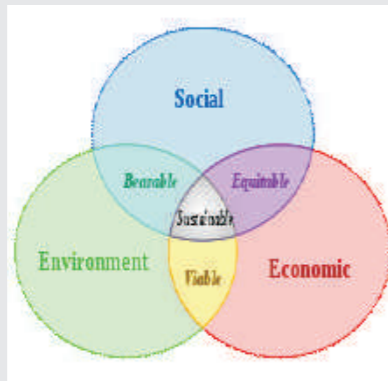
❖ Sustainable procurement is an investment process typically associated with public policy, although it is equally applicable to the private sector. It is linked to the wider agenda or sustainable development. Organizations practicing sustainable procurement meet their needs for goods, services, utilities and works not on a private cost-benefit analysis, but with a view to maximizing net benefits for themselves and the wider world (Wikipedia).

❖ The International Institute for Sustainable Development describes Green Procurement/Environmentally responsible procurement as the selection of products and services that minimize environmental impacts, it states further that it requires a company or organization to carry out an assessment of the environmental consequences of a product at all the various stages of its lifecycle. This means considering the costs of

securing raw materials, and manufacturing, transporting, storing, handling using and disposing the product.

A TRIPLE LINKAGE:

Procurement/Economic Development. As illustrated below, Economic Development involves consumption of Natural resources, procurement



activities therefore forms the crucial link, between economic/social/environment.

ECONOMIC, SOCIAL, ENVIRONMENT LINKAGE

Sustainable Development (SD) has been defined as a pattern of resource use that aims to meet human needs while preserving the environment so that these needs can be met not only by the present, but also for generations to come.

Sustainable Development has become a phenomenon of global concern since the RIO 92 conference following which efforts have been geared towards minimization of carbon foot prints and other forms of environmental degradation.

According to Bruntland Commission on Sustainable



Development, this is simply defined as “development that meets the needs of the present without compromising the ability of future generations to meet their own needs”.

It is therefore pertinent to note that Sustainable Development is attainable when consumption of renewable resources does not exceed nature's ability to replenish. This is the main reason why proponents of Green Economy have identified Green Procurement as a tool for Sustainable Development.

LINK TO SUSTAINABLE DEVELOPMENT GOALS (SDG)

It is instructive to note that the Millennium Development Goals (MDG)s which came before the Sustainable Development Goals, (SDG), Goal 7 of the MDGs was to ensure Environmental Sustainability, the results of the achievement of Goal 7, shows that the rate of deforestation was high as at the 2010 target year, even though target for the biodiversity conservation was not met.

However, the Sustainable Development Goals which has 17 goals, for attainment by year

2030, specifically has seven of the goals aimed at Sustainable Environment as follows:

Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for all. This means becoming more energy – efficient and investing in clean energy sources such as solar and wind as alternatives.

Goal 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation which implies bridging the digital divide, promoting sustainable industries, and investing in scientific research, and innovation all of which are important ways to facilitate sustainable development.

Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable. This requires:

- Good affordable public housing
- Upgrade slum settlements and shanties
- Investment in public transportation
- Involving a broader range of people in urban planning decisions, such as Environmental planners, Public Health and also ensure rural development to curb urban drift.

Goal 12: Ensure sustainable consumption and production patterns. The hard part is how to achieve that goal. Effective natural resources management and waste reduction through the waste management strategies – Reduce, Re-use, Recycle and Recover. We should also adopt the concept of Designing for Environment (DFE), this requires a reorientation of Architects, Engineers, and Involvement of Environmental Planners. This also relates to goal 15 (Life on Land).

Goal 13: Take urgent action to combat climate change and its impacts. The impact of global

warming is getting worse. We're seeing more storms, more

Food Security, Forestry and REDD (Reducing Emission from Deforestation and Degradation). International negotiations, Climate change, Adaptation, Mitigation.

RESOURCE CONSUMPTION VS ENVIRONMENTAL SUSTAINABILITY

Resource consumption in the process of growth and economic development can impact negatively on the ecological integrity of the environment as earlier stated above. This implies that we should ask the following questions as part of the sustainability checklist in day to day economic activities as highlighted below:

- What are the raw materials used for the products?
 - Are there any toxic or hazardous chemicals likely to be generated during manufacturing?
 - What performance regulatory specifications must the new product(s) and or service(s) meet?
 - How reliable will the delivery manufacturing/distribution process be?
- Are all steps commercially proven? Does the company have experience with the operations required?

What types of wastes are likely to be generated? What is their physical and chemical form? Are they hazardous?

This is the reason why concept of Design for Environment (dfe) is now being advocated globally in order to reduce the negative impacts or carbon footprints, emissions and waste generation. This involves:

- Consumption of less energy
- Reduced waste generation
- No hazardous materials/non toxic materials
- Sustainable forestry products

DESIGN FOR ENVIRONMENT (DFE)

DFE is an umbrella term describing techniques used to build environmental component into products.

Tools involved are:

(i) Techniques that are used for life-cycle assessment

(ii) Techniques for environmental performance

The most common DFE practices used include:

- Design for recycling;
- Design for disassembly;
- Design for energy efficiency;
- Design for disposability;
- Hazardous material minimization.

CHALLENGES TO GREEN PROCUREMENT

A number of challenges have been identified by the Institute for Sustainable Development as highlighted below:

1. **Price:** There is a perception that green products are more expensive. This is true in some cases, particularly where development costs are reflected in prices, often there is no significant difference.

Sometimes a green product may have a higher up-front purchase price, for example, a non-toxic alternative to a toxic product will cost less to transport, store, handle and discard.

2. **Lack of corporate commitment:** For an organization to implement a green procurement it must have commitment from all levels, including senior management and purchasing agents. A policy statement outlining the corporate commitment to green procurement can help in this regard.

3. **Insufficient Knowledge:** Many organizations are unfamiliar with the concept of green procurement or with the

options available to them. For an organization to participate, it must have an understanding of concepts, vocabulary and terms.

4. **Availability:** Frequently, local distributors do not stock green products. This can lead to delays in obtaining the product. Increasing market demand can overcome this obstacle.

5. **No acceptable alternative:** Another barrier to green purchasing can be simply a lack of acceptable alternatives to the present product.

6. **No specifications:** It is important that suppliers be asked to provide the environmental parameters of the products they are offering.

Purchasers, in the same way, must clearly define their needs and requirements.

7. **Purchasing habits:** We have always done it this way can be a difficult mentality to overcome. Here may also be existing relationships between purchasers and suppliers that make it difficult to switch to alternatives.

IMPLEMENTING A GREEN PROCUREMENT PROGRAM

This steps involved in implementing a green procurement program are:

1. **Organization support:** Implementing a green procurement program means changing policies and procedures. For it to be successful, it is essential that management gives full support for the initiatives. In addition, those charged with making Procurement decisions must be involved in the process. Their suggestions and support are critical success factors.

2. **Self-evaluation:** An important step in implementing green procurement is evaluation of present purchasing practices. This process will help to clarify

what is purchased where and at what price.

The evaluation will provide a baseline, in order to measure future success and to focus the development of green procurement goods.

3. **Set goals:** A broad policy should be established with specific priorities and targets.

4. **Develops Strategy:** It is now time to identify and implement changes both short and long term, identifies suitable products and services, and evaluates the environmental performance of suppliers.

5. **Run a Pilot Project:** A pilot project can provide practical experience in purchasing green products and services, by applying green procurement principles to a specific product or service. Pilot projects can be used to generate more detailed guidance on purchasing practices.

6. **Implementation:** Implementation of the green procurement program will require an assignment of accountability, plus a well designed communications plan addressing employees, customers, investors, suppliers and the public.

7. **Sustainment:** As with all business practices, it is important that a systematic procurement program be carried out in order to establish whether the scheme achieves its objectives. The review should take into account changing environmental goals.

GREEN PROCUREMENT POLICY: LESSON FROM OTHER COUNTRIES

Some developed countries have initiated programs and policies aimed at achieving sustainability through Green Procurement.

Some of their policy initiatives focus on waste prevention techniques better

known as 4RS.

§ REDUCTION

§ REUSE

§ RECYCLING

§ RECOVERY

Other policy issues involve:

Ø Eco-Labeling

Ø Eco-Efficiency

Ø Voluntary Carbon Standards

Ø Clean Development Mechanism

(i) The American Carbon Registry and Environmental Resources Trust (ERT) are leaders in developing and verifying corporate inventories of carbon footprints.

(ii) The Canadian government is also actively involved in Green Procurement.

(iii) The UK through the Office of Government Commerce issues guidelines on Green Procurement.

(iv) In Asia some countries are also involved in Green Procurement as a matter of Government Policy, for example it is note worthy that China has implemented Government Green Procurement (GGP) since 2005, based on the Government Procurement list on energy-saving products (promulgated in 2004). China also went further with the government procurement list for environmental labeling products

implemented (2007).

THE OLUMIRIN WATER FALLS: PROJECT TEAM EXPERIENCE

BY ENGR. B. O. SALAWU



Tourism can be defined as the movement of people from one place to; another for either religion, Cultural or site seen natural occurring phenomenon i.e. Obudu cattle ranch, Idanre hill, Olumo rock, Ikogusi and Olumirin water falls. e.t.c.

The Olumirin water falls situated at Erin-Ijesha in the

State of Osun is a cascading falls surrounded by towering mountains with a height of about 680 metres with two major water drops. Amazing sight! The Olumirin water fall is a Natural tourist site per excellence and it is located in Erin Ijesa a small typical Yoruba town about two (2) kilometers off the Ilesha-Akure

highway. Together with its twin community Erin-Oke, it lies in a town very much like the caldera formed by an extinct volcano, completely encircled by the Efon-alaaye range. Oluminrin Water Falls, Erin Ijesha, (located between latitude 7° 30' and 8°45' north and longitude 4°31' and 5° East) in Oriade Local Government Area of the State of Osun, in the North East corner of the State of Osun, take its source from watershed just above it, south west of the Efon Alaaye Ridge in Ekiti State North of the Water falls. The water falls was discovered about 1140 AD by the adventurous party of the hunters who migrated from Ile-Ife, in what turned out to be a seventeen-day Journey (Irinetadinlogunojo), from which the name "Erin" was claimed, Oluminrin (meaning "another Lord"), is the apt name given to this unique making of nature in exclamation at the cascading wonder before the

eyes of the migrating hunters led by YeyeAkinla, a skillful and courageous woman. The Oluminrin water falls is a Nature Resort per excellence with a distinct character, with abundance of lush natural forest, all year-round flow of water, small animals make up the fauna and a diverse and expansive forest fauna that enthralls and absorbs the visitor as the falling water accentuates the eerie quite.

Oluminrin still inspires awe and admiration from visitors drawn from across Nigeria for its unspoiled beauty and serenity, which is uncommon in the land. The water falls comprises seven level, each with its unique characteristics. Level one features the iconic scenery of Oluminrin water falls and the rushing of water from 10 metres above into natural pool that is the classic Oluminrin. The climb from level one to level two is long steep and full of expectation, one is never

disappointed when the climber meets the level. Two cascade of plunging water descending 40 metres from above, a captivating scenery that can be fully appreciated only after descending 5 meters to 'meet' the misty flow as it pours into a big wading pool that is everyone's favourite. Level 3 to 4. The climb is rugged and demanding and fit for the adventure seeking tourist.

Level 5. Because of its elevation, climbers notice a definite drop in temperature at the 5th level, all the way up to the 7th level where the mist caused by condensation of water in the air as one climbs higher seems to meet the sky. The seventh level is definitely exhilarating when the climber finds there are no more hills to climb and the world is all below her feet, with nothing else but lush green fields under the clean heaven!.

- * Sensitization and training of staff in public procurement Agency
- * contractor, etc they can make
- * Set up computer lab for e-procurement system
- * There's a functional portal in place. The portal is a website where users can log-in on to via the internet.
- * The portal has been functional since August, 2018

Advantages

- Vendors, contractors, consultants can log on to it from any part of the world to register as a vendor,

PPA SET FOR E-PROCUREMENT

BY ADEFISAN TUNDE ADEDEJI
PRINCIPAL DATA PROCESSING OFFICER



Goals and objectives of the portal

- The project development objective is to

improve transparency, accountability and quality in public financial management in the participating states. State of Osun is one of the beneficiary states and intends to apply part of the proceeds of the grant for consultancy services to support implementation of state wide Electronic Procurement Portal.

- It has been observed that Information system supporting various economic and financial management

functions, especially those for budgeting, accounting and procurement of state goods and services are fragmented in the state, while collation of data from various sources is often cumbersome. It is therefore important to have integrated management information system that will operationally harmonize all state wide procurement activities in the State of Osun under a common information system.

Steps taken so far

ILESA WATER SUPPLY & SANITATION PROJECT

Financed by:



Brief Description

Ilesa Town is located on coordinates 7° 37'N, 4° 44'E. It is principally made up of two Local Governments areas (Ilesa East and Ilesa West). The town has extended to Atakumosa East and West Local Government areas of the State of Osun due to rapid infrastructural development that has taken place.

According to customer enumeration undertaken by a consultant employed by Osun State Water Corporation in the year 2013, the present population of Ilesa is estimated at about 381,801.

The Ilesa Water Supply & Sanitation project includes the weir on river Oyile, the Intake Structures, the Water Treatment Plant, the High Lift Pump Station, all at Kajola. It also includes the Transmission Mains from Kajola to Ilesa, the Booster Pump Station, the 3no. concrete circular tanks and the Distribution Network in Ilesa township.

Brief Description

This project is being undertaken through joint collaboration between the Federal Government of Nigeria, and the State of Osun Government with the Islamic Development Bank funding selected components of the project through a loan facility guaranteed by the Federal Government.

The Federal Government of Nigeria has completed the construction of the Weir and the Intake Structures at Kajola.

Brief Description

The State of Osun and Islamic Development Bank are undertaking the construction of the remaining components of the water project in six (6) Contracts including Ilesa Water Supply Distribution Networks.

The Distribution Network was to be undertaken by the State Government of Osun, however, due to the paucity of fund, the State Government solicited for the assistance of the Federal Government for the execution of this component which was granted by His Excellency, the President of the Federal Republic of Nigeria, President Muhammad Buhari.

Project Objectives:

- Improved access to safe, adequate and sustainable water supply to Ilesa and environ
- Improved health, which results in reducing adult and infant mortality in Ilesa and environ.
- Improved socio-economic situation of the Ilesa and environ.
- Facilitate improvement in billing and revenue collection within Ilesa town of the State of Osun.

Project Components



Project Aerial Map



UPDATE OF THE REGISTRATION OF CONTRACTORS REGISTER OF GENERAL GOODS SUPPLY CONTRACTORS

S/N	NAME OF COMPANY	SECTOR	LOCATION ADDRESS
AGRICULTURAL FARM MACHINERY EQUIPMENT & INPUTS			
1.	Anchor Crafts Projects Limited	Agric Machinery/Farm Equipment & Inputs	40, Sola Martins Street, New Oko Oba, Lagos
2.	Equip-tech Nigeria Limited	Agric Machinery/Farm Equipment & Inputs	Suite 20/21, 148 Obafemi Awolowo Way, Ikeja, Lagos
3.	Global Vetcare Nig. Ltd.	Agric Machinery/Farm Equipment & Inputs	LOA Court 102 Ashi/Basorun Junction, Akobo Road, Ibadan
4.	Victoria-Kay Unique Ent. Ibadan.	Agric Machinery/Farm Equipment & Inputs	No 1 Awolowo Round About, Opp. Housing Corporation, Old Bodija,
5.	Felico Industries Nig. Ltd	Agric Machinery/Farm Equipment & Inputs	274, Ikorodu Rd. Obanikoro Lagos
6.	D & D Global Investment	Agricultural Farm Machinery Equipment & Inputs	Plot 742, Alexandra Crescent, off Aminu Kano Crescent Wuse 2, Abuja. 08069057129
7.	Adolmay Global Concept Ltd	Agricultural Farm Machinery Equipment & Input	Block 46, Flat 2, Kangaro Close, Area ii, Garki, Abuja 08033145170, 08033025943 Abuja
8.	Bras Enterprises ltd	Agricultural Farm Machinery Equipment & Input	1, Olu-Sonupe Str., Ojodu-Abiodun. Ifo Local Gov. Ogun State.
9.	Honey Pooh Nigeria Ltd	Agricultural Firm Machinery,	8, Adebisi Okuwa Oladapo, Avenue, Magodo Lagos
		Equipment & Input	08036682819
10.	Ojibas Nigeria Limited	Agricultural Farm Machinery Equip. & Input	200 Idimu Rd. Alimosho 08026151377

EARTHMOVING & CONSTRUCTION EQUIPMENT			
11.	Mikano International Limited	Earth Moving & Construction Equipment	34/35 Acme Road, Ogba, Ikeja, Lagos
12.	Remfark Technical Co. Ltd	Earth Moving & Construction Equipment	42, Oduduwa Crescent, G.R.A., Ikeja, Lagos
13.	Ojibas Nigeria Limited	Earth Moving & Construction Equipment	200 Idimu Rd. Alimosho 08026151377
BUILDING & CONSTRUCTION MATERIALS			
14.	Cedik Global Ventures	Building & Construction Materials.	26A, Fagbewesa osogbo
15.	Invex Solutions Ltd	Building & Construction Materials.	199, Igbosere Rd. Lagos Island
16.	FGB-DOF Investment Limited	Building and Construction Materials	No 1 Olomoyeye Street, Akure, Ondo State. 08037030548
17.	Buhari Nigeria Company 6, Chief Momoh Street, Tabontabou Agege	Building and Construction Materials	6, Chief Momoh Street, Tabontabou Agege 08033821784
18.	Kisfund Production Company Ltd	Building and Construction Materials	Block 5, Technology Bliss Incubator Balogun Street Pen Cinema Agege 08023174773
19.	Temple Gate Aluminium Tech. Niks Ltd	Building and Construction Materials	118 Lagos- Abeokuta Express Way, U-Turn Bustop, Abule Egba 08029484264
20.	Keji Kolawole And Associates	Building and Construction Materials	Ampak Plaza Plot 3, Otunba Jobi Fele Way Alausa, Ikeja 08033951723
EDUCATIONAL/INSTRUCTIONAL MATERIALS			
21.	Archipel Ventures limited	Educational/Instr uctional Materials	118, Abeokuta Express Way, Abule Egba, Lagos
22.	Just My Eye Limited	Educational/Instr uctional Materials	5b, Lanre Awolokun Road, Gbagada Phase 2, Gbagada, Lagos.
23.	Milton & Keynes Nigeria Limited	Educational/Instr uctional Materials	37, Ogundana Street, Off Allen Avenue, Ikeja, Lagos
24.	Anchor Print Ltd.	Educational and Instructional Materials	45, Salvation Army Road, Ekotedo, Ibadan
25.	Honey "T" Scientific Ltd.	Educational and Instructional Materials	14, Kola Adékola Street, Op. Ibadan City Academy, Academy, Ibadan.

26.	Oluseyi Press Ltd.	Educational and Instructional Materials	SW8/757B, College Crescent, Oke Ado, Ibadan.
27.	Anchor Print Ltd.	Educational and Instructional Materials	45, Salvation Army Road, Ekotedo, Ibadan
28.	Microcycle Global Industries Limited	Educational and Instructional Materials	339, Borno Way, Alagomeji Yaba
29.	Cognitive Solutions Plc	Educational and Instructional Materials	3/5 Town Planning Way, Ilupeju
30.	F.T.A. & T.K. Commercial Ventures Ltd.	Educational and Instructional Materials	Suite 138, Ajoke Shopping Complex, Agege Motor Rd, Oshodi.
31.	Africana First Publishers Plc	Educational and Instructional Materials	Km 9, Old Lagos Rd. Podo Village Ibadan, Oyo State. 08033529350
32.	Bolvero Ventures Ltd	Educational and Instructional Materials	3/5 Odutola Runsewe Close, Opp. Police Station Orita Challenge Ibadan, Oyo State. 02-7517045
33.	Extension Publications	Educational and Instructional Materials	No 231, Obafemi Awolowo Way Molete Ibadan, Oyo State. 08033485267
34.	Liz-Bridge Nig	Educational and Instructional	Plot 875, Admiral Oduwaiye str. Omole

	Ltd	Materials	Phase 2 Olowora Iseri, Lagos State.
35.	Spectrum Books Ltd	Educational and Instructional Materials	Spetrum House, Ring Road Ibadan, Oyo State. 08064477954
36.	Sureway Ultimate Heights Investments Ltd	Educational and Instructional Materials	2, Anglican Road, Otta P. O. Box 1339 Sango-Ota, Ogun State. 08025627159
37.	Lab Wares Nig. Limited	Educational and Instructional Materials	Block 34a Plot 18c, Oluseyi Aweda Str. Magodo Phase I, Isheri Lagos 08022239209
38.	Trust Educational Consult	Educational and Instructional Materials	90 New Ipaja Rd, Iyana Ipaja Alimosho 08034551595

39.	Kwara Paper Converters Limited	Educational and Instructional Materials	338, Elerin Way, Erin-Ile, Kwara State 08026151377
-----	--------------------------------	---	--

FIRE EXTINGUISHER & FIRE TRUCKS

40.	Tomsey Engineering & Services International Limited	Fire Extinguisher & Fire Trucks	10, Agboola Aina Street, Ikeja Lagos
-----	---	---------------------------------	--------------------------------------

FURNITURE, FITTINGS & HOUSE HOLD EQUIPMENT

41.	Just My Eye Limited	Furniture Fittings & Household Equipment	5b, Lanre Awolokun Road, Gbagada Phase 2, Gbagada, Lagos
42.	Nimcom Communications Limited	Furniture Fittings & Household Equipment	21, Ladipo Kuku Street, Off Allen Avenue, Ikeja Lagos
43.	Jafa Olu & Sons Nig. Ltd.	Furniture, Fitting and Household Equipment	Kagini Estate Abuja/ 72, Felele Street, Ibadan
44.	Ayerina Akanmu & Sons	Furniture, Fitting and Household Equipment	Olodo Alaaka Village, Iwo Road, Ibadan
45.	Archipianto Design Ltd	Furniture, Fitting and Household	14, Hassan str. Ikosi Ketu

		Equipment	
46.	Dansolam Global Concept Ltd	Furniture, Fitting and Household Equipment	9, Industrial Avenue Yaba, Lagos
47.	Lina Rita Furniture & Construction	Furniture, Fitting and Household Equipment	Plot 7, Block H, Oshodi Industrial Estate, Oshodi- Apapa Express Way
48.	Actis Geoscience	Furniture, Fitting and Household Equipment	House 1, Wema Terrace Kisi Street Osborne Foreshore Estate, Ikoyi, Lagos
49.	Equity Heritage Investment Ltd.	Furniture, Fitting and Household Equipment	24, Oremeji Str. Ilupeju Estate
50.	Adolmay Global Concept Ltd	Furniture, Fitting and Household Equipment	Block 46, Flat 2, Kangaro Close, Area ii, Garki, Abuja 08033145170

51.	Cribs & Cottages Ltd	Furniture, Fitting and Household Equipment	79, Ogunlana Drive, Surulere Lagos
52.	Kings words publishing company	Furniture, Fitting and Household Equipment	14 pilot crescent Off Bode Thomas Surulere
53.	Cube Limited	Furniture, Fitting and Household Equipment	Cocoa House (524 Floor) Dugbe Ibadan, Oyo State. 08023045882
54.	Deborashire Limited	Furniture, Fitting and	11 Oliyide Street, Shobande, Oremeji, Mokola Ibadan, Oyo State.

		Household Equipment	08037158929
55.	DMC Ventures Ltd	Furniture, Fitting and Household Equipment	Plot 10, akande Layout, Odo-ona Elewe Challenge Ibadan, Oyo State. 08023532610
56.	Jumak Nig. Ltd	Furniture, Fitting and Household Equipment	19, Oladele Ajao Street, Off Shooting Stars Road, Jericho Ibadan, Oyo State. 08032412372
57.	Liz-Bridge Nig. Limited	Furniture, Fitting and Household Equipment	Plot 875, Admiral Oduwaiye str. Omole Phase 2 Olowora Iseri, Lagos State.
58.	Timsi Global Resources Ltd	Furniture, Fitting and Household Equipment	9, Alawode Str., Ventrinary Bus Stop, Mokola Ibadan, Oyo State.
59.	Adessy Company Limited	Furniture, Fittings and Household Equipment	11, Mobolaji Street Aguda Ogba Lagos 08079188660

MEDICAL SUPPLIES

60.	Dave Fishers Consulting	Medical Supplies	Block 13, Flat 4, Alhaji Tokam Street. Alaka Estate, Surulere, Lagos
61.	Fab Medicals Limited	Medical Supplies	Suite 401, 4 th Floor, Opic Plaza, Mba Wat, Ikeja Lagos
62.	Just my Eye Limited	Medical Supplies	5b, Lanre Awolokun Road Gbagada Phase 2, Gbagada, Lagos.
63.	Piscan Nigeria Limited	Medical Supplies	131, Obafemi Awolowo Way, Lspc, Alausa Shopping Mall, Ikeja, Lagos
64.	Sinoboom Industry Co. limited	Medical Supplies	648, Somide Odunjinrin Avenue, Omole Phase 11, Ikeja, Lagos.
65.	Solidum Pharmaceuticals Limited	Medical Supplies	1, Oluwaleyimu Street, Off Unity Road, Ikeja Lagos
66.	Boaj Dimensions Ltd.	Medical Supplies	Suite 72, Agbowo Shopping Complex, UI, Ibadan.

67.	Maranatha Concept Ventures Ltd.	Medical Supplies	Maranatha Concept Ventures Limited
68.	Babmor Pharmacy & Store (Nig.) Ltd.	Medical Supplies	Suite 72, Agbowo Shopping Complex, UI, Ibadan
69.	Biodel Ventures Nig. Ltd.	Medical Supplies	Unit 11, Trans Wonderland, Bodija, Ibadan
70.	Kolamosunmola Nig. Ltd	Medical Supplies	5, Davies Str. Besides Mr. Big, Alapere Ketu
71.	Mopson Pharm Ltd.	Medical Supplies	47 Osolo Way, Ajao Estate, Isolo
72.	Samab Laboratories Nig.	Medical Supplies	Blk.14B Lagos State Industrial Estate
73.	Laidr Int'l (West Africa) Ltd.	Medical Supplies	No.16B Seinde Calisto, Oshodi Lagos.
74.	Double Ess Nig. Ltd.	Medical Supplies	No.17 Esther Oshiyemi Street, Ilupeju, Industrial Estate
75.	Neros pharmaceutical Ltd	Medical Supplies	36, Akin Adesola Street, Victoria Island Lagos
76.	Remmycon ventures limited	Medical Supplies	24 Adeniyi Str, Itire Surulere Lagos
77.	Deux Project Limited	Medical Supplies	261, A Corporation Drive Dolphin Estate Ikoyi Lagos

	Limited		Estate Ikoyi Lagos
78.	Bill Caxton International	Medical Supplies	130 Bode Thomas Street, Surulere Lagos.
79.	Ajoke Pharmaceutical Limited	Medical Supplies	125, Magazine Rd. Jericho Ibadan, Oyo State. 08030662206
80.	Drugfield Pharmaceutical Limited	Medical Supplies	Lynson Chemical Avenue KM 38 Lagos. Abeokuta Express Way, Sango-Otta, Ogun State. 08033510345
81.	Fagol Nig.Limited	Medical Supplies	8, Akande street, Isegbo Alakia Ibadan, Oyo State. 08056446414
82.	LATO Nig.Limited	Medical Supplies	SW8/1481A, Anfani Layout Off Ring Rd. Ibadan, Oyo State. 08033779657
83.	Radomark Company Nig.Ltd	Medical Supplies	Under G Area Lautech Rd. Ogbomoso, Oyo State. 08034042198
84.	Tee-Tee Resources Limited	Medical Supplies	92, Beside Union Bank, Iwo Rd. Ibadan, Oyo State.08023598748
85.	Tepsi Investment Limited	Medical Supplies	28, 7up Rd, Oluyole Industrial Estate, Off Ring Rd. Ibadan, Oyo State. 08023218536
86.	Tom-Total Nig. Limited	Medical Supplies	2 nd Floor Welfare Hospital Building, Salawu Bus stop, Old Ife Rd. Ibadan, Oyo State. 08034033121
87.	Tunzil Nig. Limited	Medical Supplies	No. 3, Olagoke Akano Str. Iwo Road, Ibadan, Oyo State. 08036629305

MOTOR VEHICLES, TRUCKS & SPARE PARTS

88.	Just My Eye Limited	Motor Vehicles, Trucks & Spare Parts	5b, Lanre Awolokun Road, Gbagada Phase 2, Gbagada, Lagos
89.	Milton & Keynes Nigeria Limited	Motor Vehicles, Trucks & Spare Parts	37, Ogundana Street. Off Allen Avenue, Ikeja, Lagos
90.	Ranfark Technical Co. Ltd	Motor Vehicles, Trucks & Spare Parts	42, Oduduwa Crescent, G.R.A., Ikeja, Lagos
91.	Obafoot Nig. Ltd	Motor Vehicles, Trucks & Spare Parts	2, Oseni Str. Anthony Village Lagos

93.	Adolmay Global Concept Ltd	Motor Vehicles, Trucks & Spare Parts	Block 46, Flat 2, Kangaro Close, Area ii, Garki, Abuja. 08033145170
94.	Bolvero Ventures Ltd	Motor Vehicles, Trucks & Spare Parts	Ring Rd, Mobil Bus stop, Behind MTN Office Dugbe Ibadan, Oyo State. 08036734747

OFFICE & ICT EQUIPMENT

95.	Centronics Solutions Nigeria Limited	Office & ICT Equipment	9, Kodesho Street, Ikeja, Lagos
96.	Equip-tech Nigeria Limited	Office & ICT Equipment	Suite 20/21, 148 Obafemi Awolowo Way, Ikeja Lagos
97.	Interface Advance Systems	Office & ICT Equipment	10, Oremeji Street, Computer Village, Ikeja Lagos
98.	Just My Eye Limited	Office & ICT Equipment	5b, Lanre Awolokun Road, Gbagada Phase 2, Gbagada, Lagos
99.	KFS Global Resources Limited	Office & ICT Equipment	4a, Aro Omoba Street, Off Simbiat Abiola Way, Ikeja, Lagos
100.	Pleasant Communications Limited	Office & ICT Equipment	24, Obafemi Awolowo Way, Ikeja, Lagos.
101.	Softnet System Limited	Office & ICT Equipment	43c, Oduduwa Crescent, G.R.A, Ikeja, Lagos
102.	Sysnet Software Solutions Limited	Office & ICT Equipment	Plot 3, Agbeke Balogun Close, Celestial Church Street, Agidingbi, Ikeja, Lagos
103.	Wolban Engineering Limited	Office & ICT Equipment	1, Akin Lakanu Close, Off Adeniyi Jones, Ikeja, Lagos
104.	Favia-Apex Ltd.	Office & ICT Equipment	2/4 Oluyara Street, Off Awolowo Avenue, Old Bodija Estate, Ibadan
105.	JAAF Konsult	Office & ICT Equipment	52, Ososami Road, Ibadan
106.	A.K. Systems Limited	Office & ICT Equipment	8, Muyideen Adeoye Str. off Owutu, Ikorodu
107.	Task Systems Limited	Office & ICT Equipment	5, Industrial Crescent, Gbagada Ind. Estate Lagos
108.	Actis Geoscience	Office & ICT Equipment	House 1, Wema Terrace Kisi Street Osborne Foreshore Estate, Ikoyi, Lagos
109.	Linkway Technologies	Office & ICT Equipment	4B, Oludegun Avenue, Off M/Muh'd Int'l Airport Road, Mafoluku
110.	Leeway Technology and Management	Office & ICT Equipment	Suite 4, Aguyi Ironsi Complex, Abuja. 08099112285
111.	Adolmay Global Concept Ltd	Office & ICT Equipment	Block 46, Flat 2, Kangaro Close, Area ii, Garki, Abuja. 08033145170
112.	Abetech Systems Ltd.	Office & ICT Equipment	Suite 192 block A2-16 Sura Shopping Complex Simson street, Lagos Island

113	Manitoid computer limited	Office & ICT Equipment	22 Awoyemi Close, Off Oguniana Drive Surulere Lagos
114	LH Resources	Office & ICT Equipment	No 1A Banjo Street, Off Teju Osho Rd Ojuelegba Surulere Lagos
115	Print Pro Project Limited	Office & ICT Equipment	2, Anifowose Close Off Adebola Str Surulere Lagos
116	Andycom Telecommunications LTD	Office & ICT Equipment	
117	Monielles Ventures	Office & ICT Equipment	38 Falolu Road, Surulere, Lagos
	Limited		
118	Deborashire Limited	Office & ICT Equipment	11 Oliyide Street, shobande, Oremeji Mokola Ibadan, Oyo State. 08037158929
119	Digital Communications Konsults Nig. Ltd	Office & ICT Equipment	Surulere, Lagos
120	Glorious G & C Consult	Office & ICT Equipment	Shop C2, Centere Point Plaza, Dugbe Ibadan, Oyo State.
121	Liz-Bridge Nigeria Limited.	Office & ICT Equipment	Plot 875, Admiral Oduwaiye str. Omole Phase 2 Olowora Iseri, Lagos State.
PRINTING OF NON-SECURITY DOCUMENTS			
122	Archipel Ventures Limited	Printing of non Security Documents	118, Abeokuta Express Way, Abule Egba, Lagos
123	Interface Advance System	Printing of non Security Documents	10, Oremeji Street, Computer Village, Ikeja, Lagos
124	Just My Eye Limited	Printing of non Security Documents	5b, Lanre Awolokun Road, Gbagada Phase 2, Gbagada, Lagos
125	Milton & Keynes Nigeria Limited	Printing of non Security Documents	37, Ogundana Street, Off Allen Avenue, Ikeja, Lagos
126	Europress Nigeria Limited	Printing of non Security Documents	1, Ireti Str. Sabo Yaba
127	Klear Konzept Ltd	Printing of non Security Documents	13, University Road, Abule Oja Yaba Lagos
128	Adason Communication Ventures	Printing of new security documents	No.116 Mushin rd., Isolo, Lagos
129	Kuntobi Creative world	Printing of new security documents	14 pilot crescent Off Bode Thomas Surulere
130	Print Pro	Printing of new security	2, Anifowose Close Off Adebola Str

	Projects Limited	documents	Surulere Lagos
SECURITY SERVICES, CLEANING & FUMIGATION			
131	Carnagold International Limited	Security Services, Cleaning & Fumigation	Suite B9, Unique Shopping Mall. Ikeja, Lagos
132	Vine Security Ltd	Security Services, Cleaning & Fumigation	4, Egun Street, Lawanson, Surulere Lagos
133	Brilit Nig. Ltd.	Security Services, Cleaning & Fumigation	Opposite Ido Local Govt. Health Apate, Ibadan
134	Biket Basic Services	Security Services, Cleaning & Fumigation	17, Abudu Str. Ogudu Lagos
135	Adolmay Global Concept Ltd	Security Services, Cleaning & Fumigation.	Block 46, Flat 2, Kangaro Close, Area ii, Garki, Abuja. 08033145170
136	LH Resources	Security Services, Cleaning & Fumigation	No 1A Banjo Street, Off Teju Osho Rd Ojuelegba Surulere Lagos
WATER ENGINEERING EQUIPMENT & TREATMENT CHEMICALS			
137	Moriabak Commercial Enterprises Limited	Water Engineering Equipment & Treatment Chemicals	8, Akinyemi Close, Beside Champion News Paper, Ilesamaja, Lagos
138	Nuclear Associates & Consultancy Services Limited	Water Engineering Equipment & Treatment Chemicals	Suite 3, Rodeo Shopping Mall, 147, Obafemi Awolowo Way, Ikeja, Lagos
139	Ocean Castles Ltd	Water Engineering Equipment & Treatment Chemicals	24, Obafemi Awolowo Way, Ikeja, Lagos
140	Dotsan Olumide & Co. Ltd	Water Engineering Equipment and Treatment Chemicals	14 th Avenue, Off 7up Road, Challenge, Ibadan
141	Detas Beautiful Gate Ltd.	Water Engineering Equipment and Treatment Chemicals	21, Awolowo Avenue, Old Bidija, Ibadan
142	Actis Geoscience Ltd.	Water Engineering Equipment and Treatment Chemicals	House 1, Wema Terrace Kisi Street, Osborne Foreshore Estate, Ikoyi, Lagos

143.	Bolvero Ventures Ltd	Water Engineering, Equipment & Treatment Chemicals	Ring Rd, Mobil Bus stop, Behind MTN Office Dugbe Ibadan, Oyo State. 08036734747
144.	Dury Industries Ltd	Water Engineering Equipment & Treatment Chemicals,	Oyic Industrial Estate Agbara, Ogun State. 08039469096
145.	OLLAN Holdings Ltd	Water Engineering, Equipment & Treatment Chemicals	12, Temidire Close Behind Zenith Bank, Iwo Road Ibadan, Oyo State. 08033113123
146.		Water Engineering Equipment and Treatment Chemicals	
ELECTRICAL AND ELECTRONICS GOODS			
147.	Iyiola-M Invt Co. Ltd.	Electrical and Electronics Goods	House 6, Road 13, Akobo West, Ibadan
148.	Bluechild Limited	Electrical and Electronics Goods	Suite 50, Prime Complex, Muri Okunola Str. V.I. Lagos
149.	Oco Industrial Services Ltd	Electrical and Electronic Goods	Plot 77c Oco Drive Trans Amadi Industrial Layout, PortHarcourt. 08033333482
150.	Bimmtos Nigeria Enterprises	Electrical and Electronic Goods	Fajol Shopping Plaza Block B, Room 16, Miran, Lagos
FOOD BEVERAGES AND OTHER RELIEF MATERIALS			
151.	Victoria Kay Unique Ent.	Food Beverages and Other Relief Materials	No 1 Awolowo Round About, Opp. Housing Corporation, Old Bodija, Ibadan
152.	Watayo Frozen Foods	Food Beverages and Other Relief Materials	15A Ijora Cause Way, Ijora Lagos

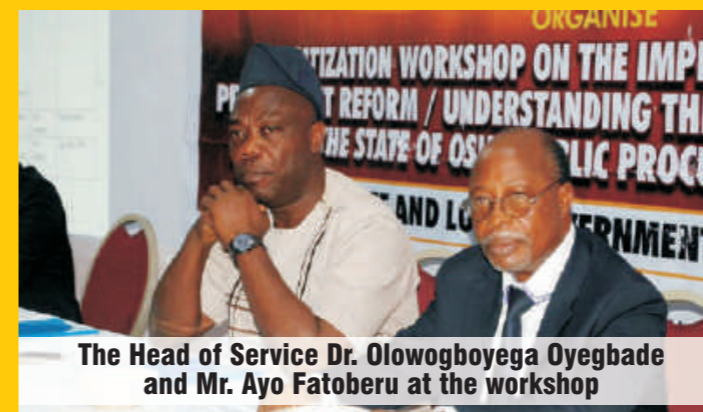
...to be continued in next edition

PHOTO NEWS

SLOGOR CHAMPIONS PROCUREMENT SENSITIZATION WORKSHOP



The Ag. General Manager PPA Addressing participants at the procurement sensitization workshop



The Head of Service Dr. Olowogboyega Oyegbade and Mr. Ayo Fatoberu at the workshop



Cross section of the Consultant and the Chairman ALGON at the Sensitization Workshop for the Chairmen of L.G.



The PC Slogor Mr. Yemi Ijidele addressing participants at the procurement sensitization workshop



The Consultant Mr. Olawoyin; The PS Human Resources and Capacity Building, Mr. Leye Aina; The Head of Service Dr. Olowogboyega Oyegbade and Mr. Ayo Fatoberu at the workshop

PHOTO NEWS (CONTD...)



Cross Section



Cross Section



From Left Engr. Oluwole; Mr. Yemi Ijidele; Mr. Olawoyin Taiwo; Mr. Fatoberu; Engr. Oyetola



The Consultants with the Head of Service (third from left) and the PS Human Resources (Second left)



The Consultants with Ag. GM (PPA) Second left and Mr. Yemi Ijidele, PC Slogor



Ag. GM (PPA) Mr. Ayo Fatoberu and Mr. Yemi Ijidele, PC Slogor



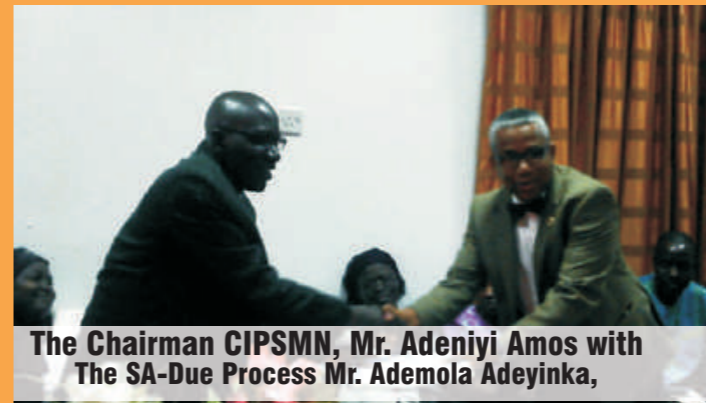
PPA STAFF AND THE CONSULTANTS AND SLOGOR STAFF

PHOTO NEWS

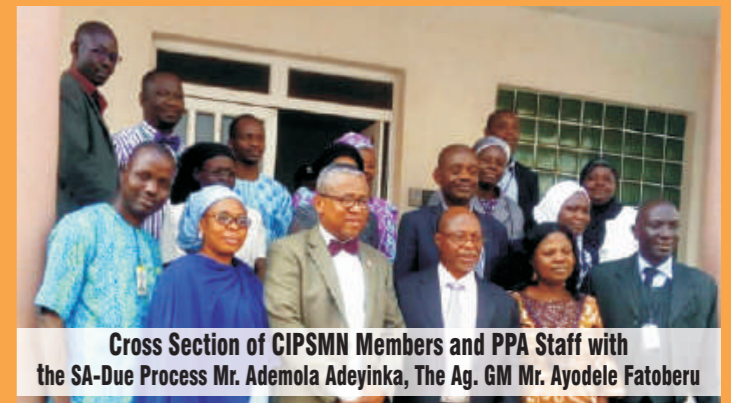
OSUN CIPSMN PAYS COURTESY VISIT TO OSPPA



The SA Due Process Mr. Ademola Adeyinka, with the Ag. GM PPA and other Directors during the courtesy visit by CIPSMN



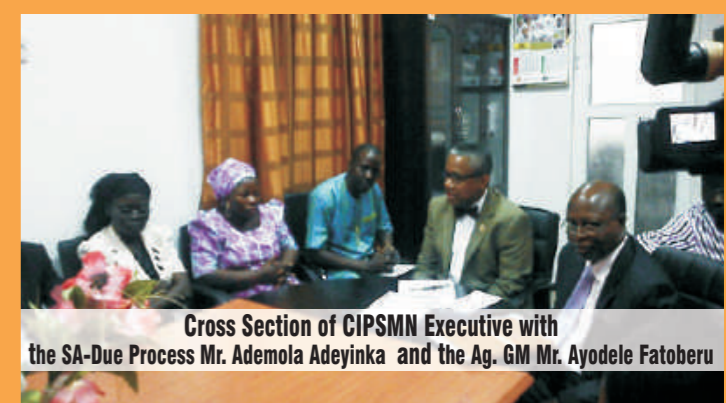
The Chairman CIPSMN, Mr. Adeniyi Amos with The SA-Due Process Mr. Ademola Adeyinka,



Cross Section of CIPSMN Members and PPA Staff with the SA-Due Process Mr. Ademola Adeyinka, The Ag. GM Mr. Ayodele Fatoberu



Cross Section of CIPSMN Executive with the SA-Due Process Mr. Ademola Adeyinka and the Ag. GM Mr. Ayodele Fatoberu



Cross Section of CIPSMN Executive with the SA-Due Process Mr. Ademola Adeyinka and the Ag. GM Mr. Ayodele Fatoberu

PHOTO NEWS

OSUN CIPSMN ATTENDS NATIONAL CONFERENCE AND INDUCTION 2018



From left: Mr. R. O. Gbadamosi; Mr. Ayo Fatoberu; Engr. Akinyele Oladejo and Mohammad I. Baruwa at the Induction Ceremony of CIPSMN



Cross Section of Newly Inducted CIPSMN Members



Cross Section of CIPSMN Members at the 2018 Annual Conference



Cross Section of Newly Inducted CIPSMN Members



Cross Section of Newly Inducted CIPSMN Members



Cross Section of Osun State Delegates with the CIPSMN President and Registrar

PHOTO NEWS

OSUN CIPSMN ATTENDS NATIONAL CONFERENCE AND INDUCTION 2018 (CONTD..)



Mr. Ayodele Fatoberu, *FCIPSMN* the Chairman giving the opening remarks at the Induction of New Members



Mr. Ayodele Fatoberu, *FCIPSMN* the Chairman addressing participant at the 2018 Batch MPDP, Abuja.



Cross Section of Participant at the MPDP



Cross Section of Osun State Delegates with the CIPSMN President and Registrar

PHOTO NEWS

WORLD BANK PROCUREMENT WORKSHOP FOR HEADS OF STATE PROCUREMENT AGENCIES ON SLOGOR



From Left: Mr. Ayodele Fatoberu; Akin Onimole (WB-Procurement Specialist); Mr. Henry Idogun DG Edo BPP



Mr. Ademola Adeyinka SA-Due Process & MR. Ayodele Fatoberu Ag. GM PPA



Osun State Delegate at the Procurement Workshop with Mr. Olorunsogo PS Budget (Middle)



Cross Section Osun Delegate at the Slogor Procurement Workshop



Dr. Olalekan Yinusa, Hon. Comm. Planning and Budget; Mr. Ayodele Fatoberu; and MR. Ademola Adeyinka